

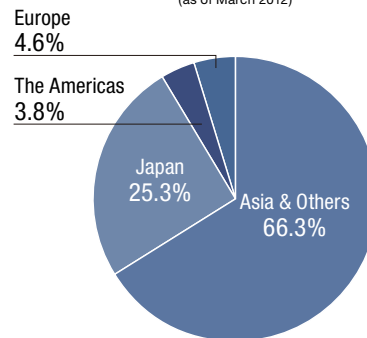
Brother offers products and services that meet the needs of customers all over the world through our global network

Since the Brother Group established a sales company in the United States in 1954, we have positively expanded business operations on a global basis. We have established 17 manufacturing facilities and 52 sales facilities in 44 countries and regions (as of July 2012). Overseas sales account for about 80% of the group's total sales. We operate business on a global basis and aim to enhance the global network through a globalized management infrastructure of manufacturing/developing and human resources, all of which are essential for our business growth.

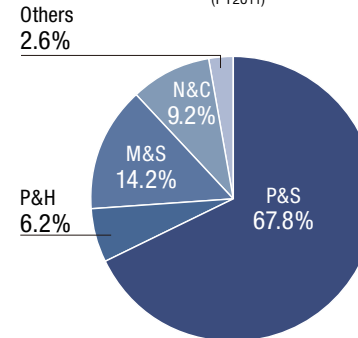
Number of Group Employees 31,314
(as of March 2012)

Consolidated Net Sales 497.4 billion yen
(FY2011)

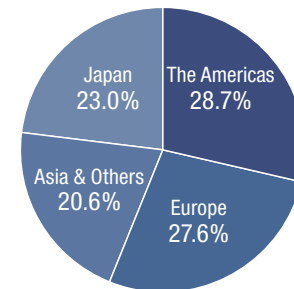
Workforce Breakdown by Region
(as of March 2012)



Net Sales by Business Segment
(FY2011)



Net Sales by Market
(FY2011)





- Group Headquarters
- Manufacturing Facilities
- Sales Facilities

Japan

- **Group Headquarters**
BROTHER INDUSTRIES, LTD.
- **Manufacturing Facilities**
MIE BROTHER PRECISION INDUSTRIES, LTD.
- **Sales Facilities**
BROTHER INTERNATIONAL CORPORATION BROTHER SALES, LTD.
- Others**
BROTHER LOGITEC LTD. XING INC.
BROTHER REAL ESTATE, LTD. STANDARD CORP.
BROTHER LIVING SERVICE CO., LTD. BETOP STAFF, LTD.
BROTHER ENTERPRISE, LTD. BROTHER FINANCE (JAPAN), LTD.

- **Sales Facilities**
BROTHER INTERNATIONAL S.A. (PTY) LTD.
BROTHER INTERNATIONAL (AUST.) PTY. LTD.
BROTHER INTERNATIONAL SINGAPORE PTE. LTD.
BROTHER INTERNATIONAL (NZ) LTD.
BROTHER INTERNATIONAL (GULF) FZE
BROTHER INTERNATIONAL (GULF) FZE (Turkey Branch)
BROTHER COMMERCIAL (THAILAND) LTD.
BROTHER INTERNATIONAL (HK) LTD.
BROTHER INTERNATIONAL (MALAYSIA) SDN. BHD.
BROTHER INTERNATIONAL PHILIPPINES CORPORATION
BROTHER (CHINA) LTD.
BROTHER INTERNATIONAL (INDIA) PRIVATE LTD.
PT BROTHER INTERNATIONAL SALES INDONESIA
BROTHER INTERNATIONAL TAIWAN LTD.
BROTHER INTERNATIONAL (VIETNAM) CO., LTD.
BROTHER INTERNATIONAL KOREA CO., LTD.
BROTHER MACHINERY SHANGHAI LTD.
- Others**
BROTHER CORPORATION (ASIA) LTD.
BROTHER SYSTEM TECHNOLOGY DEVELOPMENT (HANGZHOU) LTD.

Asia / Oceania / Middle East / Africa

- **Manufacturing Facilities**
TAIWAN BROTHER INDUSTRIES, LTD.
BROTHER INDUSTRIES TECHNOLOGY (M) SDN. BHD.
ZHUHAI BROTHER INDUSTRIES, CO., LTD.
BROTHER MACHINERY XIAN CO., LTD.
BROTHER INDUSTRIES(SHENZHEN), LTD.
BROTHER INDUSTRIES (VIETNAM) LTD.
BROTHER TECHNOLOGY (SHENZHEN) LTD.
BROTHER INDUSTRIES SAIGON, LTD.

The Americas

- **Manufacturing Facilities**
BROTHER INDUSTRIES (U.S.A.) INC.
- **Sales Facilities**
BROTHER INTERNATIONAL CORPORATION (U.S.A.)
BROTHER INTERNATIONAL CORPORATION (CANADA) LTD.
BROTHER INTERNATIONAL DE MEXICO, S.A. DE C.V.
BROTHER INTERNATIONAL CORPORATION DO BRASIL, LTDA.
BROTHER INTERNATIONAL DE CHILE, LTDA.
BROTHER INTERNATIONAL CORPORATION DE ARGENTINA S.R.L.
BROTHER MOBILE SOLUTIONS, INC.
BROTHER INTERNATIONAL DEL PERU S.A.C.
- Others**
NEFSIS CORPORATION

Europe

- **Manufacturing Facilities**
BROTHER INDUSTRIES (U.K.) LTD.
BROTHER INDUSTRIES (SLOVAKIA) s.r.o.
- **Sales Facilities**
BROTHER INTERNATIONAL EUROPE LTD.
BROTHER INTERNATIONAL GmbH
BROTHER INTERNATIONAL GmbH (Austrian Branch)
BROTHER FRANCE SAS

- BROTHER U.K. LTD.
BROTHER INTERNATIONAL (NEDERLAND) B.V.
BROTHER NORDIC A/S
BROTHER NORWAY, branch of BROTHER NORDIC A/S
BROTHER SWEDEN, branch of BROTHER NORDIC A/S, Denmark
BROTHER FINLAND, BROTHER NORDIC A/S Denmark, branch in Finland
BROTHER CENTRAL AND EASTERN EUROPE GmbH
BROTHER INTERNATIONAL (BELGIUM) NV/SA
BROTHER INTERNATIONALE INDUSTRIEMASCHINEN GmbH
BROTHER INTERNATIONALE INDUSTRIEMASCHINEN GmbH (Italian Branch)
BROTHER (SCHWEIZ) AG
BROTHER INTERNATIONAL CORPORATION (IRELAND) LTD.
BROTHER ITALIA S.p.A.
BROTHER INTERNATIONAL CZ s.r.o.
BROTHER INTERNATIONAL HUNGARY KFT.
BROTHER IBERIA, S.L.U.
BROTHER IBERIA, S.L.U. (Lisbon Branch)
BROTHER LLC
BROTHER POLSKA Sp. z o.o.
BROTHER SEWING MACHINES EUROPE GmbH
BROTHER SEWING MACHINES EUROPE GmbH (U.K. Branch)
- Others**
BROTHER FINANCE (U.K.) PLC
BROTHER HOLDING (EUROPE) LTD.