



Brother Group Vision

At your side 2030

Our Purpose

By being "At your side," we enable people's productivity and creativity, contribute to society, and help protect the earth.

Our Approach

We identify and eliminate barriers to customers' success by utilizing our unique technologies and global network.

Our Focus Areas

Industrial - Become a trusted, invaluable solutions partner. Printing - Continue leading print innovation and pioneering new offerings.

Taking on the future with the "At your side." spirit

Since being established in 1908 as a sewing machine repair business, the Brother Group has pursued the diversification and globalization of business in its history of more than 117 years. Underlying our activities at all times is the prompt provision of excellent value based on the "At your side." spirit, which always places our customers first. We believe that being useful and bringing joy to our customers through the Brother Group's products, services, and solutions will bring us happiness. Going forward, we will continue to use our diverse and unique technologies and global network to create value that is distinctive of Brother. We will also contribute to the development of society and the future of the Earth by working to solve social issues through business.

1





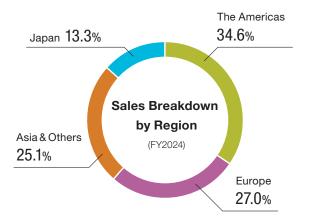
Kazufumi Ikeda Representative Director & President Brother Industries, Ltd.

CONTENTS

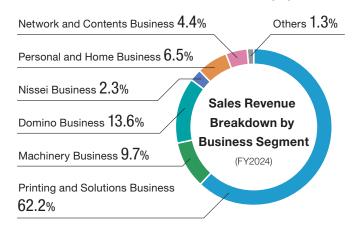
- Corporate Message 01
 - Global Network 03
- Spirit of Foundation and Foundation of Operations 05
 - History of the Brother Group 07
 - Businesses, Products, Services, and Solutions 09
 - Printing and Solutions Business 11
 - Industrial Printing Business 13
 - Machinery Business 15
 - Nissei Business 17
 - I I I a a a D a la a a a d d
 - Personal and Home Business 17
 - Network and Contents Business 18
 - New Businesses 18
 - Sustainability in Action 19
 - Corporate Information 27
 - Brother in Figures 28
 - Product and Technology Timeline 29
 - Products that Created New Markets 33

Offering products and services that meet the diverse needs of the world

Balanced Proportion of Sales Revenue by Region



Operation of a Wide Range of Businesses such as Printers and Industrial Equipment



Consolidated Sales Revenue (FY2024)

876.6 billion yen

Beginning export of home sewing machines in 1947, the Brother Group has been carrying out business globally for more than 70 years, including the establishment of our first overseas sales subsidiary in the United States in 1954.

Today, we have manufacturing, development, and sales facilities in more than 40 countries and regions undertaking business activities rooted.

and regions undertaking business activities rooted in each region.

At the same time, we are promoting globalization of

At the same time, we are promoting globalization of our management framework—such as human resources—which supports our business growth.

(As of March 31, 2025)

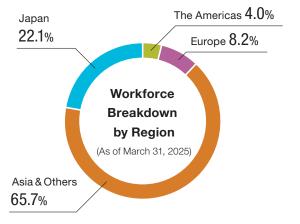
Facilities All over the World https://global.brother/en/corporate/network



- Group Headquarters
- Main Group Companies in Japan
- Other Group Companies in Japan
- R&D Facilities
- Manufacturing Facilities
- Sales Facilities
- Domino Business Facilities

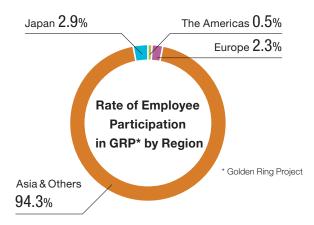


Over 70% of Our Employees Work outside Japan

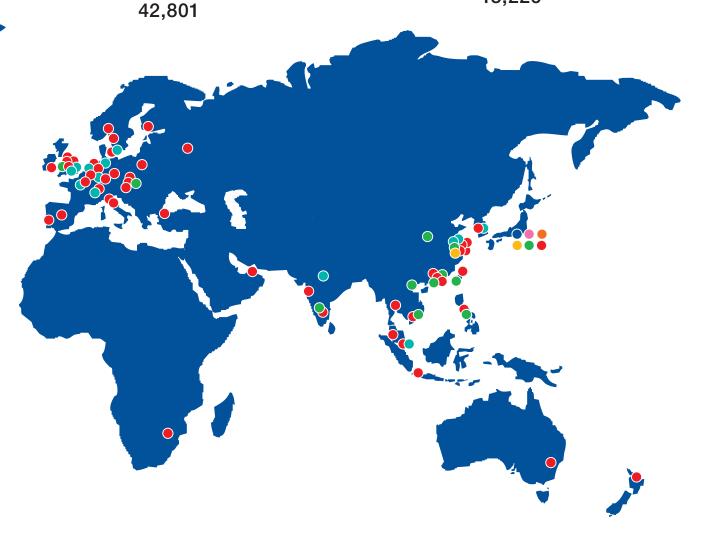


Number of Group Employees (Number of permanent employees in the Brother Group)

Global Promotion of Participation in Social Contribution Activities



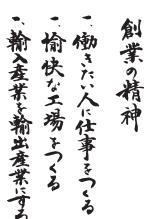
Number of Participating Employees 13,226

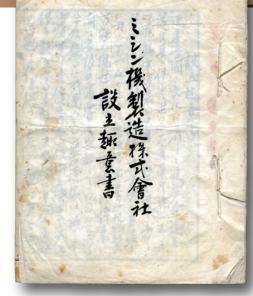




Spirit of Foundation

- Create work for people wishing to work
- Create factories with pleasant atmospheres
- Develop the import-based industry into the export-based industry





The Brother Group started in 1908 as a sewing machine repair business. Nippon Sewing Machine Manufacturing Co., a predecessor of Brother Industries, was established in 1934. At that time, jobs were lost in Japan due to the impact of the Great Depression and a majority of sewing machines were foreign-made, and this historical background was reflected in the Prospectus of Establishment together with the passionate intention of solving social issues by founding the company. The Spirit of Foundation of contributing to society through business continues to be passed down to employees all around the world today.

Superior Quality and Diligent Service

To solve the problem of foreign-made sewing machines often breaking down faced by customers, the founding brothers use product knowledge gained through the sewing machine repair business to develop a chain-stitch sewing machine for the production of straw hats which was well received for not breaking down easily.

The approach of providing products and services that will satisfy customers (superior quality) while fulfilling its mission of contributing to society (diligent service) has taken root globally in the Brother Group as its corporate culture.







The Brother Group Global Charter, which is the foundation of all global operations of the Group, is shared with employees all over the world and activities are conducted to entrench the charter. The Group builds long-term relationships of trust with stakeholders such as customers by growing business and fulfilling social responsibility based on the Basic Policies of the Global Charter.

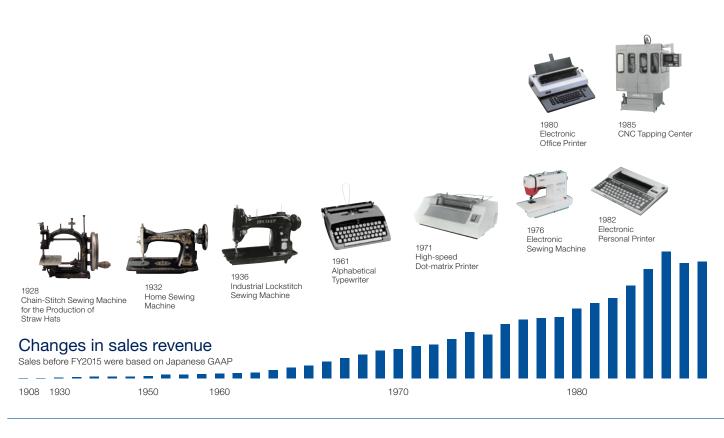
Global Charter promotional leaders' meetings across facilities

In the Brother Group, the managers of each facility and department appoint Global Charter promotional leaders to encourage employees to take on challenges. In addition, regular meetings for the promotional leaders are held in Japan, China, and Vietnam. These meetings allow them to discuss examples of improving productivity and responding to customer needs at each facility and take cues for applying them to activities in their own organizations. The meetings also enable the leaders to learn beyond the borders of their occupations, ranging from development to manufacturing to sales.



Brother has continued to grow by using diverse and unique technologies to transform its businesses

Brother has grown by focusing on the development of unique technologies and promoting the diversification of business that exploits accumulated core technologies while comprehending changes and always creating new markets. Unique manufacturing with originality that always places our customers first is the driving force of our growth.



Foundation | Developing an Import-based Industry | into an Export-based Industry

- 1908 Established YASUI SEWING MACHINE CO. and commenced repair of sewing machines and production of sewing machine parts
- 1932 Succeeded in local production of Model 15 Type 70 home sewing machines
- 1936 Began manufacture of industrial lockstitch sewing machines
 1947 Exported 200 home straight-stitching sewing machines to

1950s Applying Its Core Technologies to Promote Diversification

- 1954 Began manufacture of home knitting machines and electric washing machines by utilizing technologies cultivated through manufacturing of sewing machines; entered knitting machine and home appliance fields
- 1954 Established BROTHER INTERNATIONAL
 CORPORATION (U.S.A.) as a sales company in the
 United States

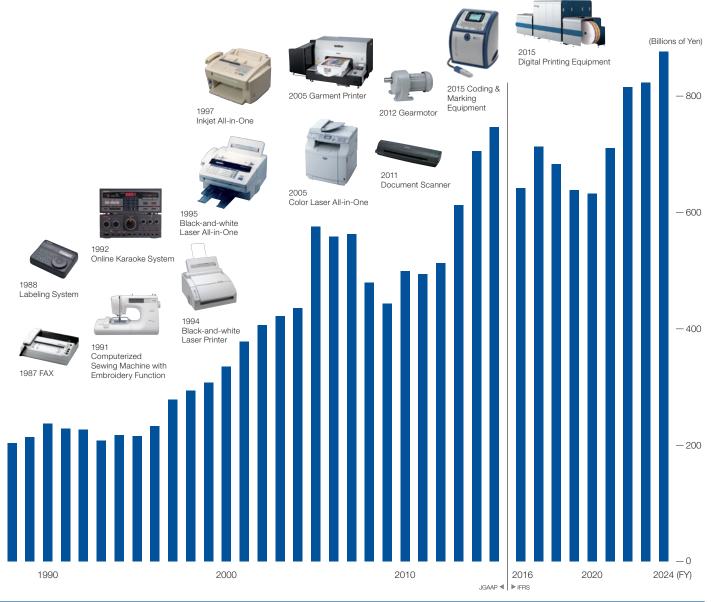
1960s Expanding into the Global Market

- 1961 Began manufacture of alphabetical portable typewriter upon request from sales office in the United States; entered office machine industry
- 1962 Began manufacture of tapping machines by utilizing company technologies for processing of sewing machines; entered machine tool field

1970s Developing a High-speed Dot-matrix Printer and Promoting Electronization

- 1971 Commenced shipment of high-speed dot-matrix printer co-developed with Centronics Data Computer Corp. in the United States; entered printing equipment field
- 1979 Began manufacture of ZZ3-B820 "Opus 8" home zigzag sewing machine (the industry's first computerized sewing machine)





1980s

Progressing into the Information and Communications Equipment Field and Expanding the Industrial Equipment Business

1984 Began manufacture of first Japanese word processor for personal use produced in Japan

1985 Released CNC* tapping center and saw rapid development of the industrial equipment business

1987 Began OEM supply of thermal fax machines; entered information and communications equipment field

1990s

Leading the SOHO Market and Entering into the Online Karaoke Business

1992 Established Xing Inc. in Japan; Released the industry's first online karaoke system via ISDN lines

1995 Began manufacture of small laser All-in-Ones that contain several functions such as fax machine, printer, and copier in one machine

1997 Began manufacture of color inkjet All-in-Ones. Expanded their presence in the SOHO market along with laser products

2000s

Developing Business Globally and Integrating Business Management

2002 Established manufacturing company BROTHER INDUSTRIES (SHENZHEN), LTD. in China

2005 Released garment printer that applied the inkjet technology developed through printers

2005 Released color laser All-in-Ones, strengthening the lineup of office products

2010s and onward

Strengthening the Business Portfolio and Expanding B2B Business

2013 Affiliated NISSEI CORPORATION as a consolidated subsidiary; strengthened industrial part business

2015 Affiliated DOMINO PRINTING SCIENCES PLC in the United Kingdom as a consolidated subsidiary; entered industrial printing field

2022 Launched the Brother Group Vision "At your side 2030"

^{*} Stands for computer numerical control



Businesses and Products



Brother Value Chain Management (BVCM)

The Brother Group considers customer demands and expectations top priority as our guide for all of our business operations including product planning, development, design, manufacturing, sales, and service, and we have established and practice our unique Brother Value Chain Management (BVCM) system in order to deliver superior value quickly. The Group aims to maximize the value it provides by continuing to evolve BVCM.



Basic BVCM processes



With the customers as the starting point, Brother precisely coordinates the functions of the demand chain, concurrent chain, and supply chain and cooperates with external partners to provide superior value by quickly creating and delivering high-quality products and services.





We respond to the diverse needs of our customers through our products, including compact printers and All-in-Ones as well as our extensive lineup of labeling systems and label printers for both home and business use.

Offering Diverse Solutions That Meet the Printing Needs of Customers

Printer and All-in-One

We meet the various printing needs of customers with our products, such as compact black-and-white and color laser All-in-Ones and inkjet printers. Together with responding to homeworking and the placing of printers in multiple locations in offices, we are also expanding contract-type and other businesses with continuous ties to customers. In addition, we are working on resource circulation and waste reduction, including the collection of used consumables, and creating energy-saving and other eco-conscious products.

From Household to Manufacturing Situations, a Diverse Lineup of High-quality Products That Meets a Wide Variety of Needs

Labeling System and Label Printer

Brother offers a diverse lineup of highly functional labeling systems and label printers. Industrial label printers and mobile printers for industries such as power, communications, retail, and manufacturing provide easy-to-introduce barcode printing and other solutions. We are also enhancing our lineup with consumables and applications that meet various uses.







Black-and-White Laser All-in-One



Color Laser All-in-One



Inkjet Printer





Scanner



Mobile Printer





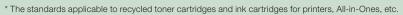
Labeling System



Label Printer

World's First Blue Angel Certification for Recycled Toner Cartridges

In June 2023, Brother's recycled toner cartridges produced at its Slovakian factory received the German environmental label "Blue Angel" certification (DE-UZ 177)*.







Industrial Printing Equipment That Meets Diverse Needs

Coding & Marking Equipment, Digital Printing Equipment

We provide coding & marking equipment that prints information such as best-before dates and lot numbers on plastic bottles, cans and food packaging as well as digital printing equipment that responds to the need for a wide variety of product packaging in smaller quantities and shorter delivery times, contributing to ensuring consumer protection, traceability and improving productivity at factories.



Respondeing to Both High-mix, Low-volume and High-volume Production with Expressive Colors and High-resolution Printing Quality

Garment Printer, Wide-format Printer

Our garment printers use our inkjet technology developed for office printers to achieve high-speed printing on fabric with fine print quality, meeting the demand for both high-mix and high-volume printing. Our wide-format printers have been developed for signage and display applications, making use of our ink and print head technologies that we have cultivated with our garment printers.





Coding & Marking Equipment



Digital Printing Equipment





Garment Printer Wide-format Printer

14



We help our customers enhance their manufacturing competitiveness through our products, such as industrial sewing machines that are easy to use, energy-efficient, and enable high-quality sewing, as well as machine tools that are ideal for machining parts for automobiles, general machinery, and the like.

Achieving Improved Productivity Through Strong Energy-saving Performance and High Processing Capabilities

Machine Tool

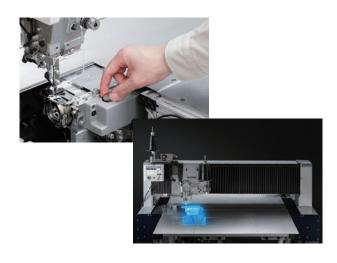
Brother's industrial equipment was developed through our manufacturing of machine tools needed to make key parts of sewing machines in-house. Offering high productivity and energy-saving performance while being compact, our equipment is highly evaluated in the processing of parts needed by the automobile, general machinery, and other industries. In addition to expanding our product lineup, we are also developing peripheral equipment, for example, optional devices that can automatically transport and supply processed parts, to propose optimal solutions in a wide range of fields, including electric vehicles, other automobiles, and medical devices.



Industrial Sewing Machines

Brother has been continuously leading the industrial sewing machine industry in fabric (E.g. cotton & linen) sewing. Our products allow high-speed sewing and beautiful stitching that is well received by customers producing items such as airbags and shoes. We will continue to provide high-value-added products and propose automation solutions.









Machine Tool





Industrial Sewing Machine

Solving Social Issues through Business

Technology that Realizes Energy Conservation

Factories are expected to achieve both high productivity and reduced environmental impact such as reduced CO₂ emissions. The "SPEEDIO" series of compact machining centers in the Machinery Business realize energy conservation by generating high regenerative power through a combination of IPM motors and power regeneration systems.

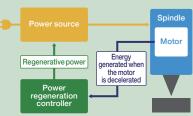


Adoption of IPM Motors as Spindle Motors

In IPM motors, motor current is low as permanent magnets built into the rotor generate magnetic flux, and the motor starts up instantly with higher efficiency than normal induction motors.

Power Regeneration System

Equipped with power regeneration technology that reuses energy generated during servomotor deceleration.

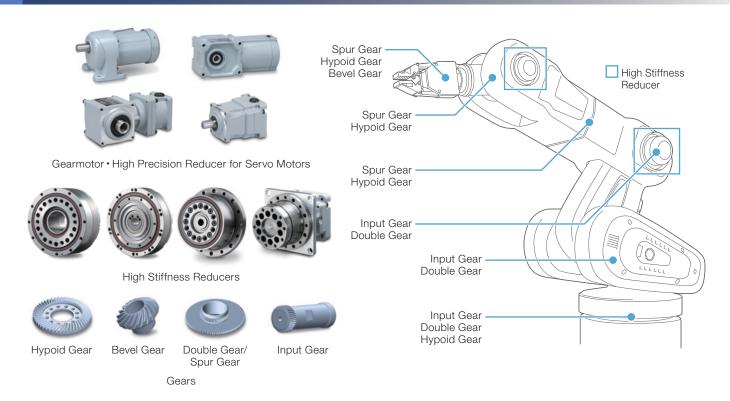


Power Regeneration System

Businesses, Products, Services, and Solutions

Nissei Business

We respond with precision to diversifying customer needs in fields such as automation and labor saving, which are expected to grow, and contribute to customer value creation through gearmotors with a wide range of product variations, high stiffness reducers that support industrial robots and factory automation equipment, and gears with high precision and quality.



Personal and Home Business

We propose the joy of making things by hand with products and services that support customers showing off their creativity, such as home cutting machines, centered around home sewing machines. Our high-end sewing and embroidery machines utilize IoT to expand the new possibilities of handmade items.



Sewing and Embroidery Machine



Sewing Machine



Commercial Embroidery Machine



Home Cutting Machine



Sublimation Printer



Design App

Network and Contents Business

We pursue the creation of new customer value by proposing services, products and content using the distribution technology that we have cultivated through online karaoke as well as by developing and providing JOYSOUND, an online karaoke system for business use.



JOYSOUND X1*



Kenko Okoku DX Service for the nursing care market



X PARK Entertainment Platform

* The Hi-Res Audio logo is used under license from the Japan Audio Society (JAS).

Music is that in which a material waveform of the CD spec is converted to high-resolution audio or equivalent by sound processing.



Miruhaco, a video viewing service where a variety of videos can be enjoyed in nearby karaoke rooms





Kyokunavi, an app that turns smartphones into a remote for karaoke machines

New Businesses

We will contribute to solving social issues through new products and services that respond quickly to changes in society and by leveraging the Brother Group's diverse and unique technologies cultivated over our long history.





CFC-Free Spot Cooler for Industrial Vehicles

This compact product can be attached to the rear of a forklift seat as well as to a tow tractor.



CFC-Free Spot Cooler for Forklifts

This type is installed on top of the head guard of a forklift and can also be mounted on a reach or counterbalance forklift.



Aerosol Cleaner

A compact air purifier that uses two fans to quickly absorb airborne particulates (aerosols).





BuddyBoard

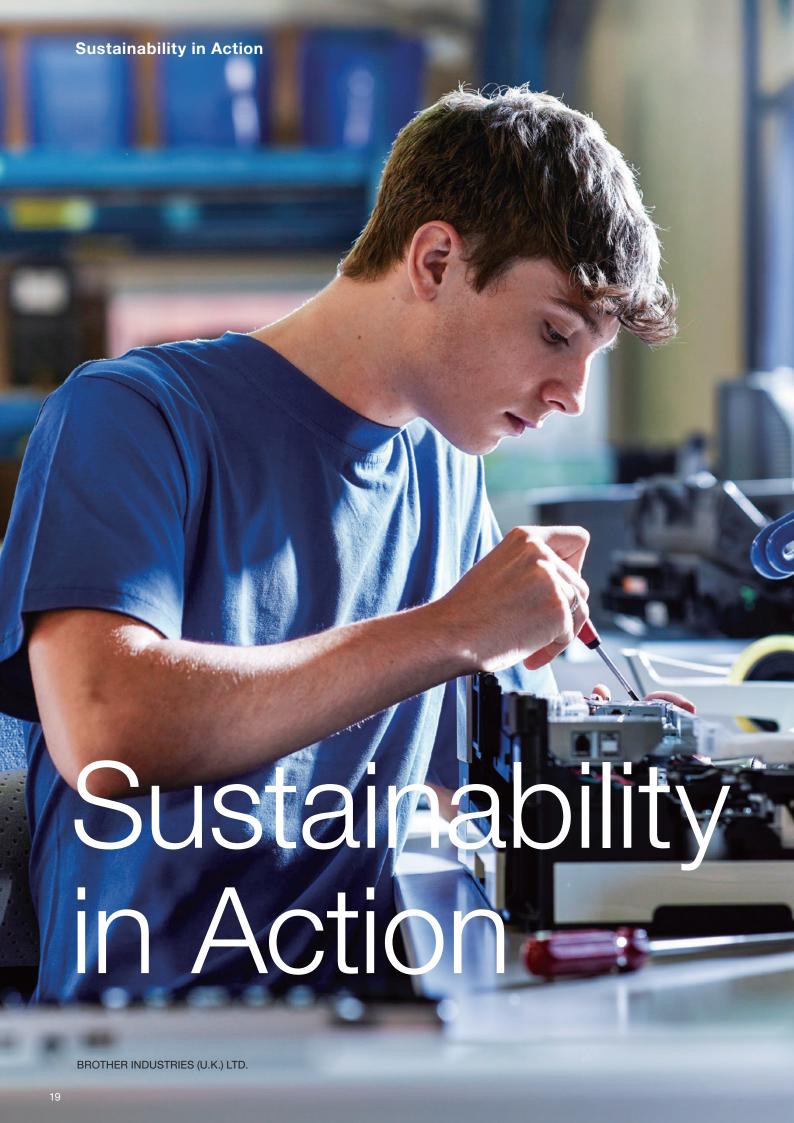
Handwriting note-taking app for iPad that enables users to share what they have written on documents with multiple people in real-time.

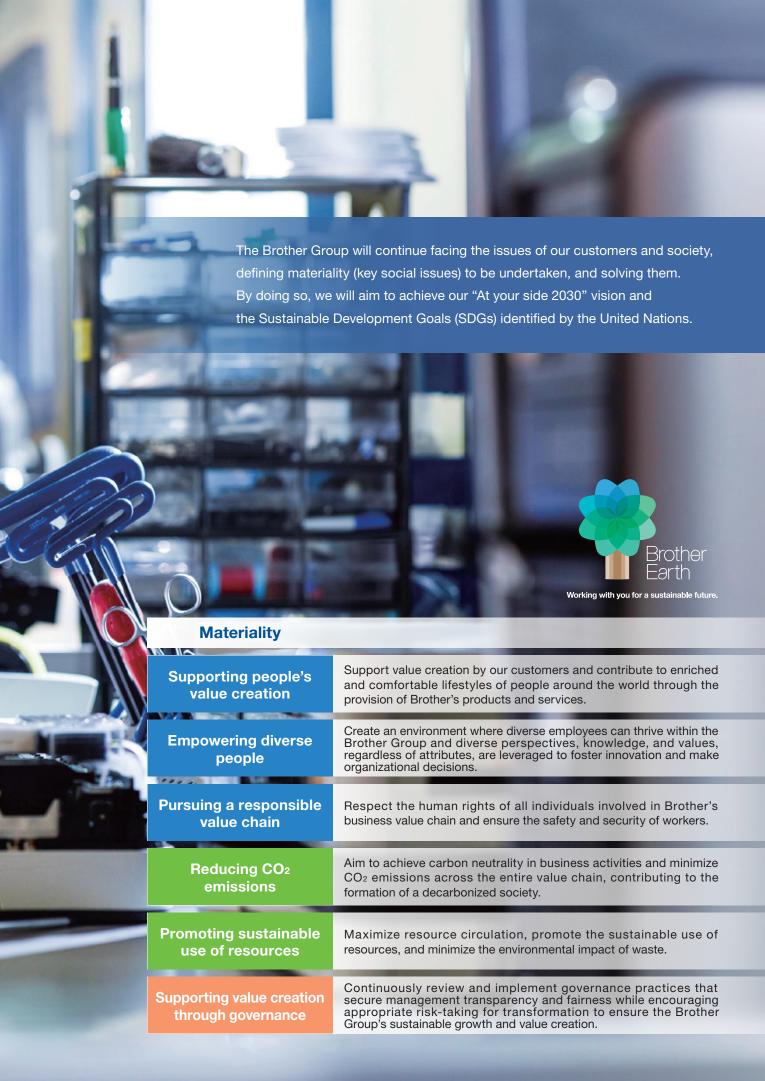
Hybrid UPS* having hydrogen fuel cell and storage battery

It has fuel cells and a generating unit and protects electrical equipment used in important infrastructure, such as air ports, from power failure.

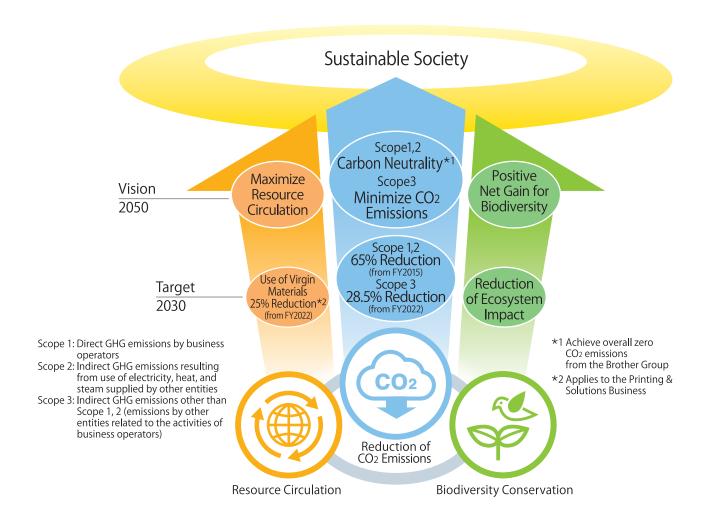
* Uninterruptible Power Supply







"The Brother Group Environmental Vision 2050" recognizes the key social issues of climate change, resource depletion, environmental pollution, and destruction of the ecosystem as business risks for the Brother Group. It clearly states the group's continuous commitment toward solving these issues over the long term as a company that uses energy and resources to provide products using bio-based items such as paper, thread and cloth.



Compliance with the TCFD Recommendations and Further Promotion of Climate Change Countermeasures

Based on the TCFD recommendations, the Brother Group conducts scenario analyses of the risks and opportunities that climate change brings to its major businesses* and discloses relevant information.







Examples of Environmental Activities

Reduction of CO₂ Emissions



- By installing solar power equipment at the following facilities in FY2023, the total output of solar panels installed at Brother's facilities (approximately 6,700 kW) has increased by approximately 16 times compared to the FY2021 level, reducing CO_2 emissions by approximately 2,850 tons across the entire Group.
- Hoshizaki Factory and the Research & Development Center (Japan), Brother Technology (Shenzhen) Ltd., Brother Industries (Vietnam) Ltd., Brother Industries (Philippines), Inc.
- Through efficient energy use, energy conservation and proactive introduction of renewable energy, the Kariya Factory (Japan) has achieved carbon neutrality in accordance with the ISO 14068-1:2023* standard.
- An international standard that provides principles, requirements, and guidance for achieving and demonstrating carbon neutrality through quantification, reduction, and offsetting of the carbon footprint for organizations and products (issued on November 30, 2023)

Resource Circulation



- The development of molded pulp cushioning material* that is smaller, more resource-saving, and lighter than conventional cushioning material, which entirely covers products, has reduced the weight of cushioning material by 33% and the volume of product boxes by 7%.
- * The new molded pulp has been used in Australia since March 2024 and is currently being rolled out in other regions



Biodiversity Conservation

- Brother Industries has formed a partnership with the World Wide Fund for Nature Japan (WWF Japan) in the field of forestry, contributing to biodiversity conservation through donations to WWF Japan's forest conservation activities and the exchange of information on sustainability.
- In October 2023, Brother Industries joined the "30by30 Alliance for Biodiversity," $^{\ast 1}$ launched by the Ministry of the Environment (MOE). In addition, our "Brother Forests in Gujo," which we have been operating since 2008 as part of our environmental protection activities, have been recognized as a "Nationally Certified Sustainably Managed Natural Site." $^{\ast 2}$
- With the aim of becoming a "resource circulation factory in harmony with nature," Mie Brother Precision Industries, Ltd. has been promoting biodiversity conservation activities at "Mie Brother's Saiku Kobushi-no-Mori" since 2017, which was also recognized as a "Nationally Certified Sustainably Managed Natural Site" *2 in 2025.







- *1 A target agreed upon at the 2021 G7 Summit to effectively conserve at least 30% of the land and sea in healthy ecosystems by 2030
- *2 A site where biodiversity is being conserved through private initiatives and other means to achieve the 30by30 target, whose certification has been carried out by the MOE from FY2023





Remanufacturing and recycling all used toner cartridges

Brother Industries (U.K.) Ltd.

The Brother Group has been developing recyclable toner cartridges (cartridges) and has been remanufacturing them in Europe since 2004. Currently, at carbon-neutral certified sites in the U.K. and Slovakia, we remanufacture more than 80% of returned cartridges through our own remanufacturing process and recycle the rest that cannot be remanufactured. Compared to new products, each remanufactured product reduces CO₂ emissions during the manufacturing process by an average of 1.7 kg. To date, we have remanufactured and recycled more than 40 million cartridges worldwide. Moreover, by using our knowledge of toner cartridge remanufacturing, we have recently begun to remanufacture ink cartridges in Europe, which were previously only recycled.

Remanufacturing: Cleaning and inspecting used cartridges to create cartridges of the same quality as new cartridges

Recycling: Crushing used cartridges and reusing them as raw materials or energy sources









Creating a sustainable society with bees

Brother International GmbH Brother Sewing Machines Europe GmbH

Through pollination, honeybees not only help maintain and restore forest ecosystems but also contribute to the sustainable production of more than 75% of the world's food crops, such as almonds and coffee. However, in recent years, their population has been declining due to the effects of pesticides and climate change. In accordance with our basic policy of "sharing our social, economic and cultural resources in all the communities where the Brother Group operates" as stated in the Global Charter, we have started the beekeeping project "Bee My Brother." Two sales facilities in Germany have collaborated to maintain honeybee colonies with the support of local beekeepers and are expanding environmental communication by sharing knowledge gained from beekeeping with other employees and the local community.













A photo of toner return cartons at a recycling factory in Slovakia where they are stored until they are ready to be recycled.









Protecting tropical rainforests around the world with Cool Earth

Brother International Europe Ltd.

For over 15 years Brother has been working in partnership with Cool Earth, a UK based charity that empowers rainforest communities - the experts best placed to fight deforestation. Since the partnership began, we have supported seven communities across the Amazon and New Guinea forest, protecting 32 million trees across 78,000 hectares, which store over 50 million tonnes of carbon and are crucial in combatting climate change. As a result, this has enabled communities to flourish and helped Cool Earth protect some of the world's most endangered plants and wildlife.











Continuing a forest restoration and conservation project with Reforesta

Brother Iberia S.L.U.

We collaborated for the second time with Reforesta, a Spanish environmental NGO, to participate in a forest restoration and conservation project in two areas in the Community of Madrid: Cañada Real Galiana and Barranca Valley. Plants planted in these areas, such as red pine, rowan, and hawthorn, play an important role in forest restoration and increase the forest's resistance to fires. We have installed fences to protect these plants from herbivores. The collaboration between Brother Iberia and Reforesta is not only a contribution to environmental protection but also an initiative that increases the pride and sense of belonging of employees.









Protecting marine water quality for a safer, more beautiful ocean

Brother International Corporation (U.S.A.)

We participate in the Corporate Beach Sweeps Program in cooperation with Clean Ocean Action (COA), an NPO working to protect the marine water quality of New York Bay. Participants clean up beaches and waterways by collecting trash and record the results. The records are used by COA to identify the causes of environmental pollution. Most of the trash is bottle caps and straws, but plastic bags and broken glass are also found. Beach cleanups are essential to keeping the ocean safe and clean. We are proud to participate as the "Brother Team," share values, and work to improve the environment.









A long-term approach to prevent desertification Brother (China) Ltd.

Brother (China) Ltd. has been working with the public interest foundation OISCA to prevent desertification in Inner Mongolia, China. Brother's employees have participated in tree planting promotion activities together with OISCA and local residents and have planted more than 100,000 seedlings to date. We also aim to improve the living environment of local residents by digging wells to secure water for livestock grazing. Although new greenery is gradually taking root in the desert, it will take many more years to restore the grassland. Since 2020, we have been donating to a fund for desertification prevention according to the total number of steps walked by employees. Brother is committed to this activity with a long-term perspective and a sense of mission.















Tackling the lack of digital infrastructure in rural areas of Benin (Africa)

Brother International Gulf FZE

The Brother Group is participating in a demonstration experiment conducted by Dots for Inc. (Dots for) to verify the effectiveness of a printing and copying business in rural areas of Benin (Africa). In this demonstration experiment, Brother's inkjet All-in-Ones, known for their excellent durability, were used. In rural villages that have been left behind by the wave of digitalization, there are no places to print or copy within the villages, and residents sometimes have to travel tens of kilometers to a nearby town to print or copy.

We are contributing to improving the quality of life for residents by providing printing and copying services that can be accessed via smartphone in multiple villages through Dots for's new type of local service center, "Village Digital Convenience Store."





Ongoing earthquake reconstruction assistance Brother Industries, Ltd.

The Great East Japan Earthquake that occurred in 2011 is an event that we must never forget. Through repeated dialogue with those affected by the disaster, the Brother Group has supported the establishment of Kizuna Park, Kizuna Library, and the like in Shichigahama Town, Miyagi Prefecture, through the Kizuna Fund, an account opened immediately after the disaster in order for employees to make donations. We have also supported Onagawa Town in Miyagi Prefecture, Sanriku Railway in Iwate Prefecture, Namie Town in Fukushima Prefecture, and the activities of NPOs. In addition, upon the 2024 Noto Peninsula Earthquake, in response to a request from Anamizu Town in Ishikawa Prefecture, we donated a vehicle to be used for visiting temporary housing and transporting supplies. We have also interacted with those living in the devastated areas through events such as the "Earthquake Reconstruction Support Market." We will continue to stand by those affected by the disaster to provide support and communication.





Corporate Information



Head Office

Exhibition Halls and Showrooms







Corporate Name BROTHER INDUSTRIES, LTD.

Head Office 15-1 Naeshiro-cho, Mizuho-ku, Nagoya,

Aichi 467-8561, Japan

Date of Incorporation January 15, 1934 Paid-in Capital 19,209 million yen

Number of Employees* 42,801 (consolidated) 3,903 (non-consolidated)

*Number of permanent employees in the Brother Group / As of March 31, 2025

Brother Museum

The Brother Museum is designed to foster connections between you and Brother. The museum showcases over 117 years of our history and evolution in manufacturing through the exhibition of our products as well as a valuable collection of sewing machines from around the world (Reservation required).

Location : 5-15 Shioiri-cho, Mizuho-ku, Nagoya 467-0851, Japan

Opening Hours: 10:00 a.m. to 5:00 p.m.

Closures : Saturdays, Sundays, public holidays, and holidays

designated by Brother Industries

* In addition to the above holidays the Brother Museum is closed to the public when it is reserved for private events or other purposes

: https://global.brother/en/museum

Telephone: +81-52-824-2227

Brother Tokyo Showroom

The Brother Tokyo Showroom is a space where you can experience Brother's business products and solutions. The first floor displays printing products while the second floor displays some customizable products (Reservation required).

: 3-8 Kyobashi 3-chome, Chuo-ku, Tokyo 104-0031, Japan

Opening Hours: 10:00 a.m. to 5:00 p.m.

: Saturdays, Sundays, public holidays, and holidays designated

by Brother Sales

* In addition to the above holidays the Brother Museum is closed to the public when it is reserved for private events or other purposes

WEB : https://www.brother.co.jp/corporate/bsl/showroom/tokyo/

(only available in Japanese)

Telephone: +81-3-3281-1125

Brother Technology Center

The Brother Technology Center (Kariya Showroom) holds real machine tool demonstrations and seminars, showcases for the best tools for "SPEEDIO", and more (Reservations required; Not open to the public).

Location 1-5, Kitajizoyama, Noda-cho, Kariya, Aichi, Japan

Located within Brother Industries, Ltd.'s Kariya Factory

Opening Hours: 10:00 a.m. to 5:00 p.m. (excluding company holidays) : https://www.brother.co.jp/product/machine/branch/kariya/

(only available in Japanese)

Telephone: +81-566-95-0075

Brother in Figures



Consolidated Sales Revenue*1

876.6billion JPY



Number of employees*2

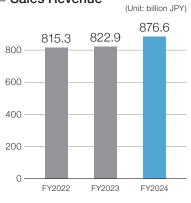
42,801



Percentage of female in senior management*2*3

6.8%







ROE*1

8.1%



R&D Expense*1

(R&D Expense per Sales Revenue)

5.6%



Occupational Injury Rate Per 1,000 People Reported at Manufacturing Facilities¹¹

0.3



CO₂ emission reduction target for FY2030

Scopes 1 and 2

Scope 3

▲65%

▲28.5%

(compared to FY2015) (compared to FY2022)



Percentage of male employees on childcare leave*1*3

79.6%



Voluntary turnover rates*1*3

1.6%

■ Business Segment Profit*4

(Unit: billion JPY)

80 75.6 77.7

60 60.4

40 20 FY2022 FY2023 FY2024

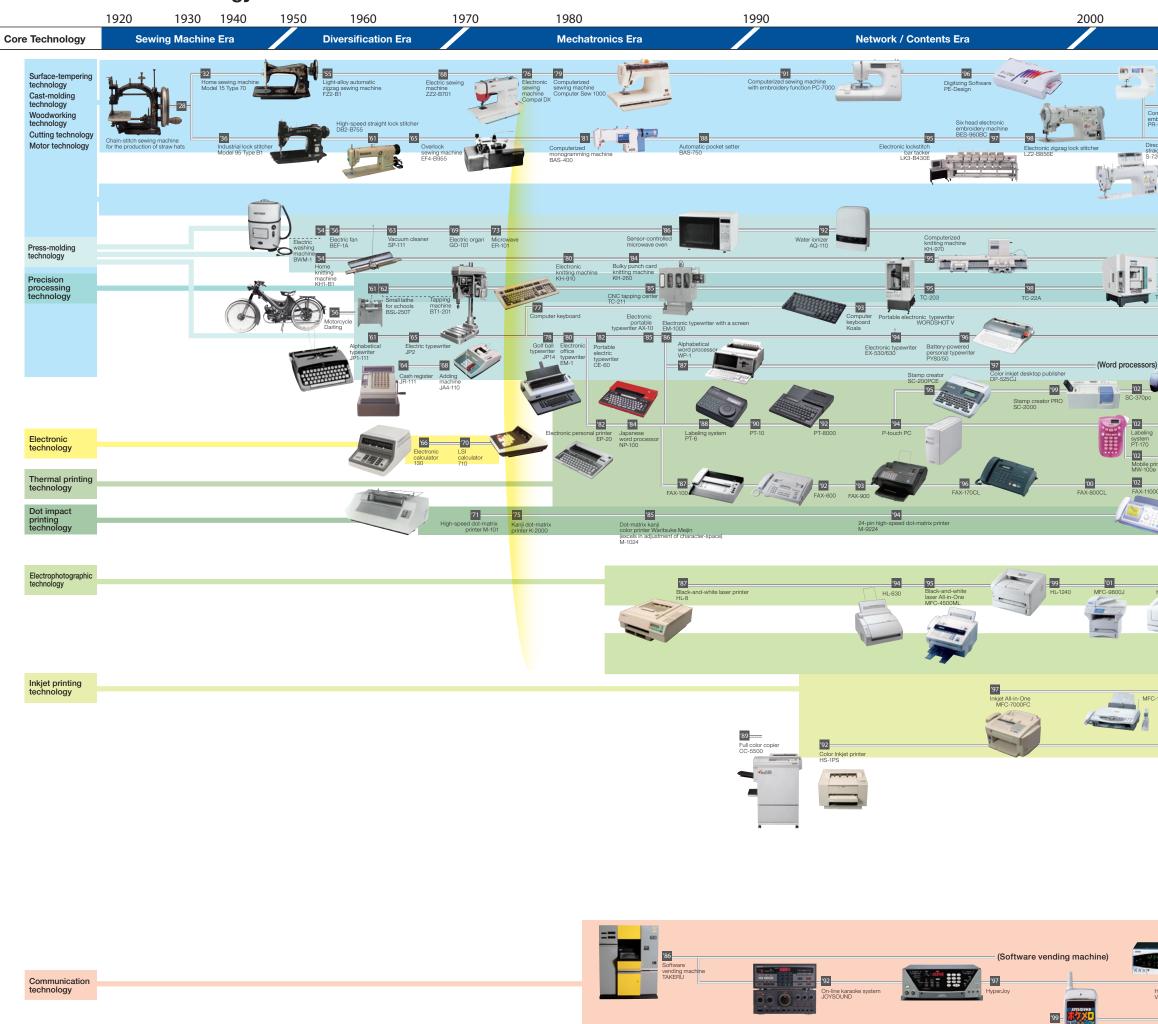
■ Business Segment Profit Ratio

(Unit: %)



*1 FY2024 *2 As of March 31, 2025 *3 Brother Industries, Ltd. *4 Calculated by subtracting cost of sales and selling, general and administrative expenses from sales revenue.

Product and Technology Timeline



2010 2023 2024 **Expansion of Printing / Industrial Area Era Product Category** Home sewing machines/ Embroidery machines 23 ′14 ′24 mii 🎍 Commercial embroidery machines/Professional sewing machines 03 nmerci roider 600 000 chine Industrial sewing ′15 machines Home cutting Image recognition technology ′17 machines Reducers / 14 0 ′13 Gearmotors / Gears 0 (Home appliances) (Knitting machines) ′03 Machine tools ′20 ′08 (Computer keyboards) (Typewriters) Stamp creators Tape creator Labeling systems / ′07 ′16 ′18 ′20 Label printers Mobile printers ′08 (Dot-matrix printers) Document scanner /13 ADS-1500 Scanners 11 DS-700D ′18 technology Black-and-white ′23 laser printers / All-in-Ones Desktop Digital foil transfer technology 21 hot foil printer Color laser printers / All-in-Ones* MFC-L377 MFC-L3780CDW Inkjet printers / All-in-Ones ′23 Inkjet head technology ′12 (High-speed inkjet printer) Wide-format Printer Garment printers Digital printing equipments Inkjet C&M (Head-mounted display Small display technology ′15 See-through type head-mounted display AIRScouter Air cleaning technology 21 Aerosol cleaner Energy-related technology ′17 23 PureEne Fuel ceiis Evaporative cooling technology Spot coolers Web conferencing ′12 systems Music box Online karaoke ′06 ′09 systems O9 JOYBEAT うたスキ 06 Content services

Lukyou

J YBEAT

PRODUCTS THAT CREATED NEW MARKETS



Brother's First Home Sewing Machine

In 1921, Yasui Masayoshi, the eldest of the founding brothers, aspired to manufacture Japanese-made sewing machines, as he had doubts about the market dominated by foreign-made sewing machines. The brothers worked together to create the machinery and equipment that was necessary for production by hand. In 1932, they succeeded in the mass production of shuttle hooks, an essential component of the sewing machine, for the first time in Japan. They completed the first home sewing machine in the same year, realizing their long-cherished dream of manufacturing Japanese-made sewing machines.



Machine Tool

Machine tools such as the small size lathe for academic use and tapping machine have been commercialized since the 1960s, fulfilled by the cultivated technology and a consistently held belief that "We make the machines which make the products," inherited from the day when the company was founded. In 1985, Brother launched the "TC-211," a CNC tapping center that enables automatic processing by computer, and from that point, the industrial machinery business gradually became one of Brother's core businesses.



Online Karaoke System

"TAKERU," a PC software vending machine developed in 1986, was a system that employed the most cutting-edge technology at that time, enabling PC software to be downloaded via ISDN to a floppy disk. Although it was not successful as a business, TAKERU's communication technology later served as a stepping stone to the development of the new online karaoke system market.



Typewriter

Brother's portable typewriter was commercialized by utilizing its unique technology to develop a template for the precision type molds that are essential for typewriters. In 1961, Brother released a portable typewriter in the U.S., where they were in high demand. The product boasted the same capabilities as other products on the U.S. market and the reasonable price boosted the popularity of the typewriter. It eventually established the image of Brother as a "manufacturer of office machines."



Compact All-in-One

In 1995, Brother launched a compact black-and-white laser All-in-One that integrated fax, printer, and copy functions in a single device. Brother increased its share of the SOHO market as a pioneer of compact All-in-Ones and, in 1997, launched a color inkjet All-in-One. This was the start of a leap forward in Brother's business as the Brother of printing.



The garment printer, launched in 2005, is a printer that can print onto fabric by combining and applying Brother's special ink technology with inkjet and mechatronics technologies cultivated in its printers. Industrial inkjet printers are used in printing for a variety of applications, such as expiration dates for food products and traceability codes for pharmaceuticals, and they are creating new markets.

Corporate Information

https://global.brother/en/corporate

Investor Relations

https://global.brother/en/investor

Sustainability

https://global.brother/en/sustainability

Brother Group SDGs Special Site: Brother SDGs STORY

https://sdgsstory.global.brother/e





BROTHER INDUSTRIES, LTD.

15-1 Naeshiro-cho, Mizuho-ku, Nagoya 467-8561, Japan URL: https://global.brother

Published in June 2025