

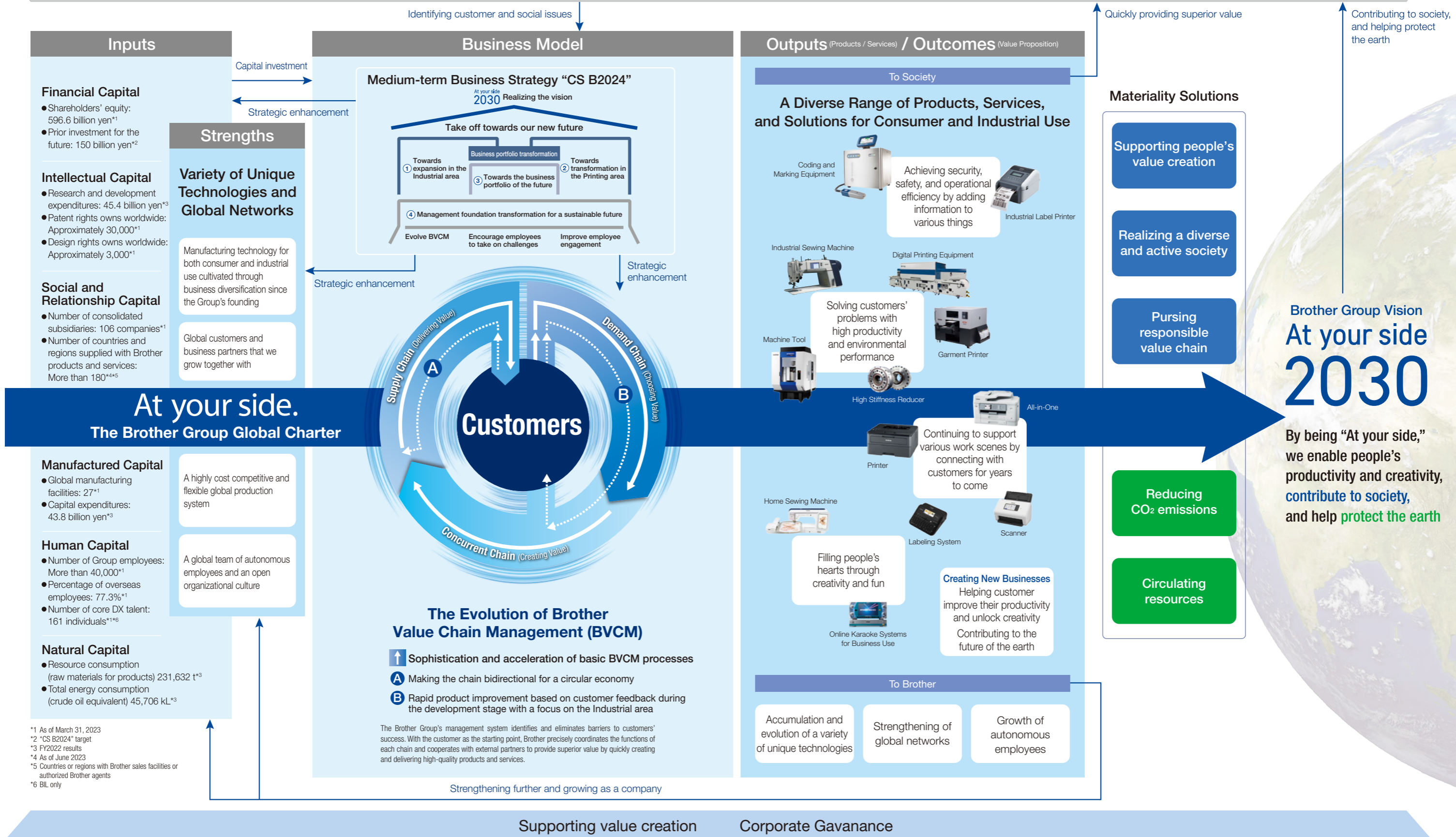
# Brother's Value Creation Process

We Seek to Contribute to Society, Help Protect the Earth, and Achieve Sustainable

Growth by Expanding Customer Value Centered on the Spirit of "At your side."

External Environment /

Social Issues



\*1 As of March 31, 2023  
 \*2 "CS B2024" target  
 \*3 FY2022 results  
 \*4 As of June 2023  
 \*5 Countries or regions with Brother sales facilities or authorized Brother agents  
 \*6 BIL only