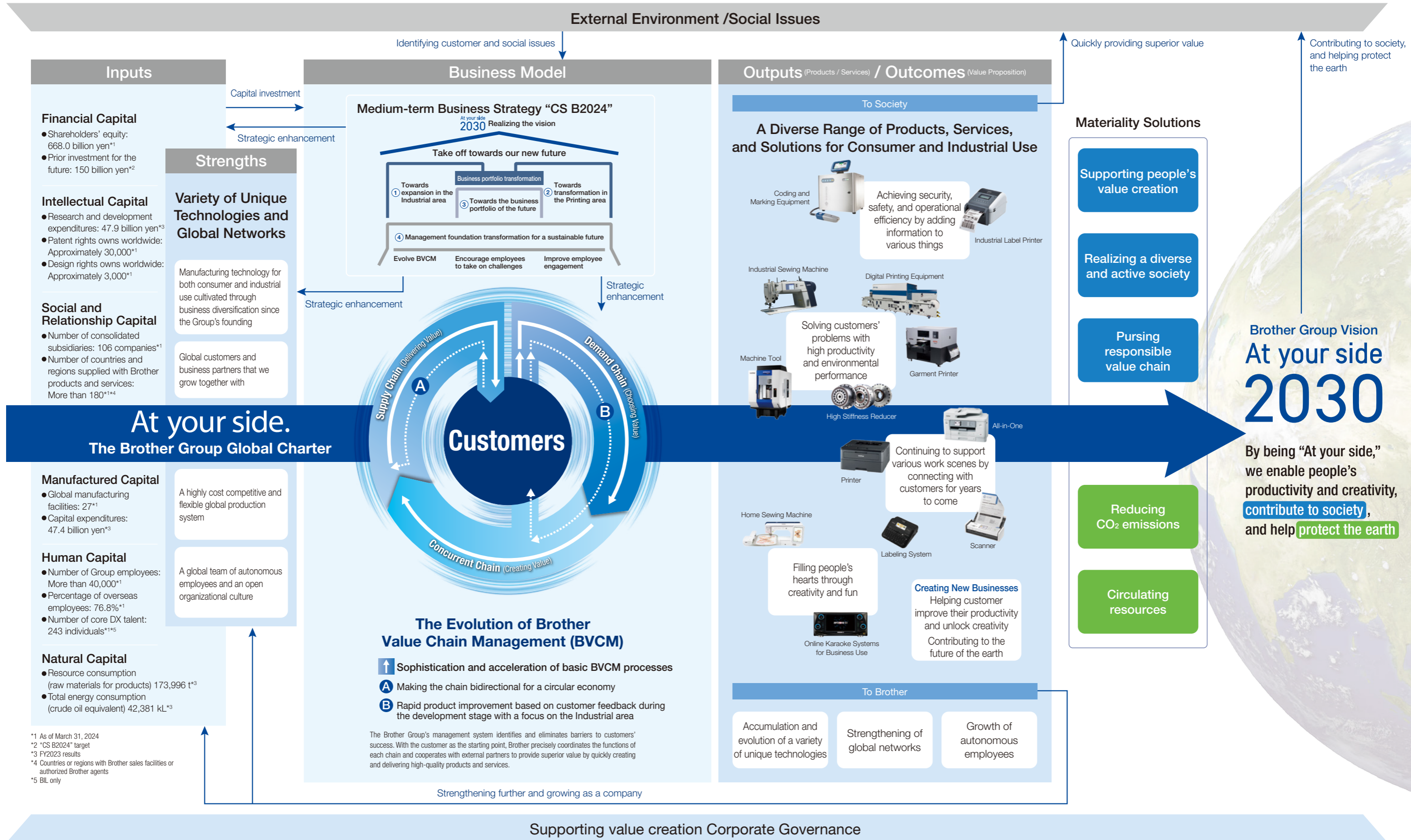


Brother's Value Creation Process

We Seek to Contribute to Society, Help Protect the Earth, and Achieve Sustainable Growth by Expanding Customer Value Centered on the Spirit of "At your side."



*1 As of March 31, 2024
 *2 "CS B2024" target
 *3 FY2023 results
 *4 Countries or regions with Brother sales facilities or authorized Brother agents
 *5 BL only