

Education system (Brother Industries, Ltd.)



Role and Assignment level	Position-based education	Global	Career development /Diversity	External training	Extension training/Departmental training/Personal development															
					Extension training (hosted by the Human Resources Dep)		Departmental training	Personal development												
					Conceptual skills (conceptualization)	Interpersonal skills (Interpersonal skills)	Technical skills (work performance/specialist skills)													
Manager	<ul style="list-style-type: none"> Training for those stepping down from management roles due to age limit New GM training New manager training 																			
Project leader/Expert Global leader who can assist and substitute for managers or a person engaged in equivalent high-level professional work Their work: <ul style="list-style-type: none"> is directly connected to departmental goals. is extremely challenging due to many budgetary, lead time, and other restrictions. requires sophisticated expertise and skills. requires the ability to deal with many people in and outside the company. 	<ul style="list-style-type: none"> Substitute GM training Substitute TM training 																			
Project promoter Global leader who can promote one or more projects Their work: <ul style="list-style-type: none"> is directly connected to departmental goals. is challenging due to budgetary, lead time, and other restrictions. requires expertise in given assignment areas and peripheral knowledge. requires the ability to negotiate across departments mainly with people inside the company. 	<ul style="list-style-type: none"> Training for promoted employees (Leadership skills, Problem resolution) 																			
Person in charge of assignments Person in charge of assignments who can cope with practical challenges by following the PDCA cycle Their work: <ul style="list-style-type: none"> is partly connected to departmental goals and involves practical operations. is restricted by relatively lax budgetary, lead time, and other regulations. requires operational knowledge based on past cases and experiences. requires the ability to consult and coordinate with people in and outside the department. 	<ul style="list-style-type: none"> Basic skill training for young employees (Thinking, communication, mindset) 																			
General worker They: <ul style="list-style-type: none"> can implement assignments accurately and promptly. can gain the trust of associates through their performance. acts as both a teacher and learner. demonstrates high comprehension. can propose improvements in their assignments. is practicing a good habit and growing every day. 	<ul style="list-style-type: none"> New employee follow up training New employee orientation 																			