

### Highlights of Consolidated Results for Fiscal Year ended March 31, 2022

	Millions of yen (except for per share amounts)					
	Year en	ded Mar 31, 2021	Year en	ded Mar 31, 2022	Change	-
Revenue	Y	631,812	Y	710,938	12.5	-%
Business segment profit		78,076		84,552	8.3	%
Operating profit		42,731		85,501	100.1	%
Profit before income taxes		42,944		86,429	101.3	%
Profit for the period		24,659		61,515	149.5	%
Profit for the period attributable to owners of the parent company		24,520		61,030	148.9	%
Comprehensive income for the period		69,474		97,734	40.7	%
Basic earnings per share for the period (yen)		94.36		234.89		
Diluted earnings per share for the period (yen)		94.07		234.18		
Dividends per common share (yen)		60.00		64.00		

(Note) Business segment profit is calculated by subtracting cost of sales and selling, general and administrative expenses from revenue.

	As of	Mar. 31, 2021		As of Mar. 31, 2022
Total assets	Y	743,896		Y 811,149
Total equity		499,707		561,211
Equity attributable to owners of the parent company		483,050		561,146
Equity attributable to owners of the parent company ratio		64.9	%	69.2 %
Equity attributable to owners of the parent company per share (yen)		1,858.28		2,170.46
	Year end	ded Mar 31, 2021		Year ended Mar 31, 2022
Net cash provided by operating activities	Y	109,265		Y 72,254
Net cash provided by (used in) investing activities		(25,080)		(40,781)
Net cash provided by (used in) financing activities		(74,038)		(65,191)
Cash and cash equivalents at end of period		191,002		167,915

#### Highlights of Consolidated Forecast for Fiscal Year ending March 31, 2023

		Millions of ye	n (except fo	r per share amounts	;)
			[	Forecast]	
	Year en	ded Mar. 31, 2022	Year end	ded Mar. 31, 2023	Change
Revenue	Y	710,938	Y	775,000	9.0 %
Business segment profit		84,552		73,000	-13.7 %
Operating profit		85,501		73,000	-14.6 %
Profit before income taxes		86,429		73,000	-15.5 %
Profit for the period		61,515		51,000	-17.1 %
Profit for the period attributable to owners of the parent company		61,030		51,000	-16.4 %
Basic earnings per share for the period (yen)		234.89		199.40	
Dividends per common share (yen)		64.00		68.00	

(Note) Business segment profit is calculated by subtracting cost of sales and selling, general and administrative expenses from revenue.

Notes:

- 1) The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS).
- 2) Amounts less than 1 million yen have been rounded down.
- 3) Operating results for the year ended Mar 31, 2022 are based on the following currency exchange rates: Actual average rates for the year ended Mar 31, 2022: US\$=112.86 yen, EURO=131.01 yen Forecasts for the year ending Mar. 31, 2023 are based on the following currency exchange rates: Assumed average rates for the year ending Mar. 31, 2023: US\$=122.00 yen, EURO=133.00 yen
- 4) Number of shares outstanding (including treasury stock): 262,220 thousands as of Mar. 31, 2021, 262,220 thousands as of Mar 31, 2022 Number of treasury stock outstanding: 2,276 thousands as of Mar. 31, 2021, 3,683 thousands as of Mar. 31, 2022 Number of weighted average shares:
- 259,868 thousands during the year ended March 31, 2021, 259,827 thousands during the year ended March 31, 2022 5) Changes in Accounting Policies: Amendment to IFRS 16 Leases
- The Brother Group early applied the practical expedient in paragraph 46A from the first quarter of the year ending March 31,2021. Furthermore, with the renewal of Section 46B (b), the Brother Group applied the renewed standards from the first quarter of the year ending March 31,2022.
- 6) Impact of COVID-19

Regarding the impact of COVID-19, it is difficult to predict when it will end and how it will affect future cash-flow. Measures such as vaccines are being considered and economic activity is on a recovery trend, but we do not know when the global chip shortage will be resolved and the supply shortage is likely to continue, and there is a high possibility that sea freight will continue to rise due to port congestion and imbalance between supply and demand. Due to these differences and other reasons, the uncertainty over the Group's future business activities continues. The Group has made estimates and judgements involving estimations that the current situation will affect its consolidated financial performance for the year ending Mar. 31, 2023. The Group's consolidated financial statements for the year ending Mar. 31, 2023 and onwards may be significantly affected depending on the actual outcome.

# **Consolidated Statement of Financial Position**

	Millions of yen			
	As of Mar. 31, 2021	As of Mar 31, 2022		
Assets				
Current assets				
Cash and cash equivalents	Y 191,002	Y 167,915		
Trade and other receivables	93,055	102,685		
Other financial assets	8,391	11,419		
Inventories	120,186	169,583		
Other current assets	16,070	24,843		
Subtotal	428,705	476,447		
Non-current assets classified as held for sale	45	297		
Total current assets	428,751	476,745		
Non-current assets				
Property, plant and equipment	107,742	117,127		
Right-of-use assets	20,835	21,136		
Investment property	8,248	7,858		
Goodwill and intangible assets	118,196	121,689		
Investments accounted for using the equity method	1,772	1,862		
Other financial assets	36,042	33,389		
Deferred tax assets	14,842	21,261		
Other non-current assets	7,464	10,078		
Total non-current assets	315,145	334,404		
Total assets	Y 743,896	Y 811,149		
Trade and other payables Bonds and borrowings Other financial liabilities Income taxes payable Provisions Contract liabilities	Y 54,589 19,167 9,887 6,779 4,015 5,636	Y 71,247 20,121 9,517 14,084 3,211 7,807		
Other current liabilities	51,412	53,516		
Total current liabilities Non-current liabilities	151,489	179,506		
Bonds and borrowings	38,290	20,705		
Other financial liabilities	23,295	20,703		
Retirement benefits liabilities	19,316	16,366		
Provisions	2,848	2,972		
Deferred tax liabilities	6,394	7,207		
Contract liabilities	1,506	1,600		
Other non-current liabilities	1,047	1,197		
Total non-current liabilities	92,700	70,431		
Total liabilities	244,189	249,937		
Equity				
Capital stock	19,209	19,209		
Capital surplus	17,652	17,866		
Retained earnings	509,662	554,910		
Treasury stock	(2,477)	(5,428)		
Other components of equity	(60,998)	(25,411)		
Equity attributable to owners of the parent company	483,050	561,146		
Non-controlling interests	16,657	65		
Total equity	499,707	561,211		
Total equity and liabilities	Y 743,896	Y 811,149		
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# **Consolidated Statement of Income**

	Millions of yen			
	Year ended Mar 31, 2021		Year ended Mar 31,	
				2022
Revenue	Y	631,812	Y	710,938
Cost of sales		(345,209)		(403,614)
Gross profit		286,602		307,324
Selling, general and administrative expenses		(208,526)		(222,771)
Other income		6,107		5,621
Other expenses		(41,451)		(4,672)
Operating profit		42,731		85,501
Finance income		2,209		4,079
Finance expenses	(2,231)			(3,338)
Share of profit/(loss) of investments accounted for using the equity method		235		186
Profit before income taxes		42,944		86,429
Income tax expenses		(18,285)		(24,914)
Profit for the period		24,659		61,515
Profit for the period attributable to:				
Owners of the parent company		24,520		61,030
Non-controlling interests		138		484
Profit for the period	<u> </u>	24,659	<u> </u>	61,515
Earnings per share:		Yen		Yen
Basic earnings per share	Y	94.36	Y	234.89
Diluted earnings per share	•	94.07	•	234.18
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# **Consolidated Statement of Comprehensive Income**

	Millions of yen				
	Yea	r ended	Year	r ended	
	Ma	ar 31,	Mar 31,		
	2021		2	2022	
Profit for the period	Y	24,659	Y	61,515	
Other comprehensive income, net of income tax					
Items that will not be reclassified subsequently to profit or loss					
Gains/(Losses) on investments in equity instruments designated as FVTOCI		6,128		(3,234)	
Remeasurement of net defined benefit liability (asset)		2,128		3,831	
Share of other comprehensive income of investments accounted for using the equity method		(7)		(0)	
Total of items that will not be reclassified subsequently to profit or loss		8,248		597	
Items that may be reclassified subsequently to profit or loss					
Exchange differences on translating foreign operations		36,565		35,622	
Total of items that may be reclassified subsequently to profit or loss		36,565		35,622	
Other comprehensive income for the period, net of income tax		44,814		36,219	
Comprehensive income for the period		69,474		97,734	
Comprehensive income for the period attributable to:					
Owners of the parent company		69,219		97,231	
Non-controlling interests		255		503	
Comprehensive income for the period	Y	69,474	Y	97,734	

## Consolidated Statement of Changes in Equity

Year ended Mar 31, 2021

#### Equity attributable to owners of the parent company

		Equity atom	atable to entitle of the pt	arone company		
					Other components of equity	
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Exchange differences on translating foreign operations	Gains/(Losses) on investments in equity instruments designated as FVTOCI
Balance as of Apr. 1, 2020	19,209	17,632	491,803	(2,597)	(97,526)	-
Profit for the period	-	-	24,520	-	-	-
Other comprehensive income	-	-	-	-	36,528	6,057
Total comprehensive income for the period	-	-	24,520	-	36,528	6,057
Acquisition of treasury stock	-	-	-	(17)	-	-
Disposal of treasury stock	-	(100)	-	137	-	-
Dividends paid	-	-	(14,830)	-	-	-
Share-based payment transaction	-	120	-	-	-	-
Reclassification to retained earnings	-	-	8,170	-	-	(6,057)
Total transactions with owners		20	(6,660)	120	-	(6,057)
Balance as of Mar 31, 2021	19,209	17,652	509,662	(2,477)	(60,998)	-

	Equity attributable to owners of the parent company Other components of equity				
	Remeasument of net defined benefit liability (asset)	Total	Total	Non-controlling interests	Total equity
Balance as of Apr. 1, 2020	-	(97,526)	428,520	16,650	445,171
Profit for the period	-	-	24,520	138	24,659
Other comprehensive income	2,112	44,698	44,698	116	44,814
Total comprehensive income for the period	2,112	44,698	69,219	255	69,474
Acquisition of treasury stock	-	-	(17)	-	(17)
Disposal of treasury stock	-	-	37	-	37
Dividends paid	-	-	(14,830)	(248)	(15,079)
Share-based payment transaction	-	-	120	-	120
Reclassification to retained earnings	(2,112)	(8,170)	-	-	-
Total transactions with owners	(2,112)	(8,170)	(14,689)	(248)	(14,938)
Balance as of Mar 31, 2021	· · ·	(60,998)	483,050	16,657	499,707

### Year ended Mar 31, 2022

		Equity attributable to owners of the parent company							
					Other com	nponents of equity			
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Exchange differences on translating foreign operations	Gains/(Losses) on investments in equity instruments designated as FVTOCI			
Balance as of Apr. 1, 2021	19,209	17,652	509,662	(2,477)	(60,998)				
Profit for the period	-	-	61,030	-	-				
Other comprehensive income	-	-	-	-	35,586	(3,216)			
Total comprehensive income for the period	-	-	61,030	-	35,586	(3,216)			
Acquisition of treasury stock	-	-	-	(3,009)	-	-			
Disposal of treasury stock	-	(54)	-	57	-				
Dividends paid	-	-	(16,397)	-	-				
Share-based payment transaction	-	117	-	-	-				
Changes in ownership interest in subsidiaries	-	149	-	-	-				
Reclassification to retained earnings	-	-	614	-	-	3,216			
Total transactions with owners	-	213	(15,783)	(2,951)	-	3,216			
Balance as of Mar 31, 2022	19,209	17,866	554,910	(5,428)	(25,411)				

	Equity attributabl	e to owners of the paren	t company		
	Other components of equity				
	Remeasument of net defined benefit liability (asset)	Total	Total	Non-controlling interests	Total equity
Balance as of Apr. 1, 2021	-	(60,998)	483,050	16,657	499,707
Profit for the period	-	-	61,030	484	61,515
Other comprehensive income	3,830	36,200	36,200	18	36,219
Total comprehensive income for the period	3,830	36,200	97,231	503	97,734
Acquisition of treasury stock	-	-	(3,009)	-	(3,009)
Disposal of treasury stock	-	-	3	-	3
Dividends paid	-	-	(16,397)	(249)	(16,647)
Share-based payment transaction	-	-	117	-	117
Changes in ownership interest in subsidiaries	-	-	149	(16,845)	(16,695)
Reclassification to retained earnings	(3,830)	(614)	-	-	-
Total transactions with owners	(3,830)	(614)	(19,135)	(17,094)	(36,230)
Balance as of Mar 31, 2022	-	(25,411)	561,146	65	561,211

# **Consolidated Statement of Cash Flows**

	Millions of yen		
	Year ended Mar 31, 2021	Year ended Mar 31, <b>2022</b>	
Cash flows from operating activities Profit before income taxes	Y 42.944	V 96.420	
	<b>)</b> -	Y 86,429	
Depreciation and amortization Impairment loss	38,252 30,787	38,700 2,123	
Finance expenses/(income)			
	22	(740)	
Share of loss/(profit) of investments accounted for using the equity method	(235)	(186)	
Losses/(gains) on sale and disposal of fixed assets	859	670	
Decrease/(increase) in trade and other receivables	7,484	(2,954)	
Decrease/(increase) in inventories	3,953	(37,964)	
Increase/(decrease) in trade and other payables	1,232	12,450	
Decrease/(increase) in retirement benefit assets	(831)	(1,748)	
Increase/(decrease) in retirement benefit liabilities	(1,863)	(3,646)	
Other	3,643	2,562	
Subtotal	126,250	95,695	
Interest received	877	1,231	
Dividends received	312	330	
Interest paid	(1,229)	(756)	
Income taxes paid	(16,945)	(24,245)	
Net cash provided by operating activities	Y 109,265	Y 72,254	
	1 100,200	1 72,204	
Cash flows from investing activities			
Purchases of property, plant and equipment	(20,655)	(26,606)	
Proceeds from sales of property, plant and equipment	1,674	1,019	
Purchases of intangible assets	(6,859)	(9,236)	
Purchases of investments in equity instruments	(238)	(1,244)	
Proceeds from sales of investments in equity instruments	706	10	
Purchase of investments in debt instruments	(7,299)	(9,297)	
Proceeds from sales or redemption of investments in debt instruments	8,541	5,880	
Other	(950)	(1,305)	
Net cash provided by (used in) investing activities	Y (25,080)	<u>Y (40,781)</u>	
Cash flows from financing activities			
Repayment of short-term borrowings	(30,012)	-	
Proceeds from long-term borrowings	200	200	
Repayment of long-term borrowings	(200)	(20,197)	
Repayment of lease obligations	(8,798)	(8,825)	
Payments for acquisition of interests in subsidiaries from non-controlling interests	-	(16,715)	
Purchase of treasury stock	(6)	(3,005)	
Dividends paid	(14,830)	(16,397)	
Dividends paid to non-controlling interests	(248)	(249)	
Redemption of bonds	(20,140)	-	
Other	(0)	(0)	
Net cash provided by (used in) financing activities	Y (74,038)	Y (65,191)	
Effect of exchange rate changes on cash and cash equivalents	12,434	10,630	
Net increase/(decrease) in cash and cash equivalents	22,580	(23,087)	
Cash and cash equivalents at the beginning of the period	168,422	191,002	
Cash and cash equivalents at the end of the period	Y 191,002	Y 167,915	

#### Segment Information

#### Year ended Mar 31, 2021 Millions of yen Reportable segments Printing & Personal & Network & Machinery Domino Others Total Reconciliations Consolidated Solutions Home Contents Revenue 384,766 53,668 78,917 31,044 69,824 13,591 631,812 Customers 631.812 -Intersegment 557 11,697 12,254 (12.254)Total 384,766 53,668 78,917 31,044 70,381 25,289 644,067 (12,254) 631,812 Business segment profit/(loss) 65,151 9,803 4,120 (5,159) 4,753 (484) 78,184 (108) 78,076 Other income and (4,162) (161) (816) (2, 188)(28,694) 678 (35,344) (35, 344)expenses Operating profit/(loss) 60,989 9,641 3,303 (7,348) (23,940) 194 42,840 (108) 42,731 Finance income and expenses (22) Share of profit/(loss) of 235 investments accounted for using the equity method Profit before income taxes 42,944 Year ended Mar 31, 2022 Millions of yen Reportable segments Printing & Personal & Network & Machinery Domino Others Total Reconciliations Consolidated Solutions Home Contents Revenue 111,292 81,726 Customers 424.247 49.995 29,552 14,123 710.938 -710,938 Interseament 699 13,680 14,380 (14,380) 424,247 49,995 111,292 29,552 27,804 725,319 710,938 Total 82,426 (14,380) Business segment profit/(loss) 59,754 8,072 13,955 4,893 84,638 84,552 (2,700) 662 (86) Other income and (331) 134 (25) 2,132 56 (1,016) 949 949 expenses Operating profit 59,422 8,207 13,930 4,950 85,587 85,501 (568) (354) (86) Finance income and expenses 740 Share of profit/(loss) of 186 investments accounted for using the equity method Profit before income taxes 86,429 Notes 1) Main products in each business segment are as follows:

Printing & Solutions Printers, All-in-Ones, Labeling Systems, Label Printers, Scanners, etc.

Personal & Home Home Sewing Machines, Home Cutting Machines, etc.

Industrial Sewing Machines, Garment Printers, Machine Tools, Reducers, Gears, etc.

Network & Contents Online Karaoke Systems, Management of Karaoke Clubs, Content Services, etc.

Coding & Marking Equipment, Digital Printing Equipment, etc.

Real Estate, etc.

Machinery

Domino

Others

2) Business segment profit is calculated by subtracting cost of sales and selling, general and administrative expenses from revenue.