Fiscal Year 2026 (ending March 31, 2027)
Second Quarter Financial Results

November 9, 2026

Brother Industries, Ltd.
Akira Nakashima
Executive Officer, Responsible for Finance & Accounting Dept.

Information on this report, other than historical facts, refers to future prospects and performance, and has been prepared by our Management on the basis of information available at the time of the announcement. This covers various risks, including, but not limited to, economic conditions, customer demand, foreign currency exchange rates, tax rules, regulation and other factors. As a result, actual future performance may differ from any forecasts contained on this report.

© 2026 Brother Industries, Ltd. All Rights Reserved.

Highlights

brother at your side

Results for FY2026 Q2 (Jul.-Sep.)

Both sales revenue and profit at all levels reached record highs for the second quarter.

Sales revenue **248.8 billion yen/ +14.3% (YoY)**

- Each business remained firm, with MUTOH added to the IP business and higher machine tool sales in the Machinery business
- Positive FX effects also contributed to higher sales revenue

Business segment profit **26.6 billion yen/ +22.6 % (YoY)**

- Although parts and materials costs increased, profit rose mainly due to price adjustments and positive FX effects

Operating profit **27.3 billion yen/ +21.2 % (YoY)**

Net income* **21.6 billion yen/ +30.5 % (YoY)**

* Net income attributable to owners of parent company

Forecast for FY2026

The forecasts for both sales revenue and profit at all levels were revised upward.

- Reflects strong Q2 results and a raised second-half outlook for machine tools in the Machinery business and others
- Risks factored into the previous forecast are now expected to be limited

Shareholder Returns

Increase in interim and year-end dividends.

Dividend per share

- Interim: **60** yen (10 yen increase YoY)
- Year-end (planned): **60** yen (10 yen increase YoY)
- Annual (planned): **120** yen (20 yen increase YoY)

As of the third quarter of FY2025, the N&C (Network & Contents) business has been classified as discontinued operations. Figures from sales revenue to income before tax exclude discontinued operations; net income attributable to owners of parent company is the total of continuing and discontinued operations. Prior-year figures have been reclassified on the same basis for comparison.

© 2026 Brother Industries, Ltd. All Rights Reserved.

FY2026 Q2 Financial Results

Both sales revenue and profit at all levels reached record highs for the second quarter.

Sales revenue

Sales revenue increased by 14.3% year-on-year to **248.8** billion yen.
Each business remained firm, including the addition of MUTOH to the IP Business and higher sales of machine tools in the Machinery Business.
Positive FX effects also contributed, resulting in higher sales revenue.

Business segment profit

Business segment profit increased by 22.6% year-on-year to **26.6** billion yen.
Although parts and materials costs increased, business segment profit increased mainly due to the effects of price increases in the P&S Business and positive FX effects.

Operating profit

Operating profit increased by 21.2% year-on-year to **27.3** billion yen.

Net income attributable to owners of parent company

Net income attributable to owners of parent company increased by 30.5% year-on-year to **21.6** billion yen.

Forecast for FY2026

We have revised our forecasts for sales revenue and profits at all levels upward.
This reflects the strong second-quarter results and a raised second-half outlook for machine tools in the Machinery Business, among others,
and also incorporates a reduction in the risks assumed in the previous forecast.

Shareholder Returns

We will raise the dividend level, based on the shareholder return policy of our medium-term business strategy, CS B2027.
We plan to pay interim and year-end dividends of **60** yen per share each for FY2026, a 10 yen increase from the previous fiscal year (previous forecast: 50 yen).
The annual dividend is planned to be **120** yen per share, a 20 yen increase from the previous fiscal year (previous forecast: 100 yen).

Results for FY2026 Q2 (Jul.-Sep.)

As of the third quarter of FY2025, the N&C (Network & Contents) business has been classified as discontinued operations. The figures for sales revenue through income before tax exclude discontinued operations, and the figure for net income attributable to owners of the parent company is the total amount of continuing operations and discontinued operations. In the following slides, the results for the same period of the previous fiscal year under the same conditions are restated for comparison purposes.

© 2026 Brother Industries, Ltd. All Rights Reserved.

As of the third quarter of FY2025, the N&C (Network & Contents) business has been classified as discontinued operations.
The figures for sales revenue through income before tax exclude discontinued operations, and the figure for net income attributable to owners of parent company is the total amount of continuing operations and discontinued operations.
In the following slides, the results for the same period of the previous fiscal year under the same conditions are restated for comparison purposes.

Consolidated Results for FY2026 Q2

Both sales revenue and profit at all levels reached record highs for the second quarter.

(100 Millions of Yen)

	25Q2 Post-Reclass	26Q2	Change (w/o FX)	Rate of Change (w/o FX)
Sales revenue	2,177	**2,488**	311 (146)	14.3% (6.7%)
Business segment profit	217	**266**	49 (-3)	22.6% (-1.2%)
Business segment profit ratio	10.0%	**10.7%**		
Other income/expense	8	**7**	-1	-
Operating profit	225	**273**	48	21.2%
Operating profit ratio	10.3%	**11.0%**		
Income before tax	233	**287**	54	23.3%
Net income from continuing operations	164	**216**	52	31.7%
Net income from discontinued operations	2	**0**	-2	-100.0%
Net income attributable to owners of the parent company	165	**216**	50	30.5%
USD	147.50	**160.12**	12.62	-
EUR	171.59	**183.58**	11.99	-

© 2026 Brother Industries, Ltd. All Rights Reserved.

These are the results for the second quarter of FY2026.

Both sales revenue and profit at all levels reached record highs for the second quarter.

Sales revenue increased by 31.1 billion yen year-on-year to **248.8** billion yen.

Business segment profit increased by 4.9 billion yen to **26.6** billion yen.

Operating profit increased by 4.8 billion yen to **27.3** billion yen.

Net income attributable to owners of parent company, which includes both continuing and discontinued operations increased by 5.0 billion yen to **21.6** billion yen.

Results for FY2026 Q2 by Business Segment

(100 Millions of Yen)

	Sales revenue			Business segment profit			Operating profit		
	25Q2 Post-Reclass	26Q2	Change	25Q2 Post-Reclass	26Q2	Change	25Q2 Post-Reclass	26Q2	Change
P&S (Printing & Solutions)	1,385	1,515	130	178	184	6	169	185	17
IP (Industrial Printing)	343	435	92	4	23	20	-1	29	30
Machinery	203	275	71	18	36	19	17	36	19
Nissei	55	59	4	4	6	1	4	6	2
P&H (Personal & Home)	140	169	29	14	20	6	13	20	7
Other	51	36	-15	0	-2	-2	24	-3	-27
Total	**2,177**	**2,488**	**311**	**217**	**266**	**49**	**225**	**273**	**48**

* "Other" for FY2025 Q2 includes the revenue of Standard Corp.
* "Other" includes elimination amounts from inter-segment transactions.

・Gain on sale of fixed assets: +23

© 2026 Brother Industries, Ltd. All Rights Reserved.

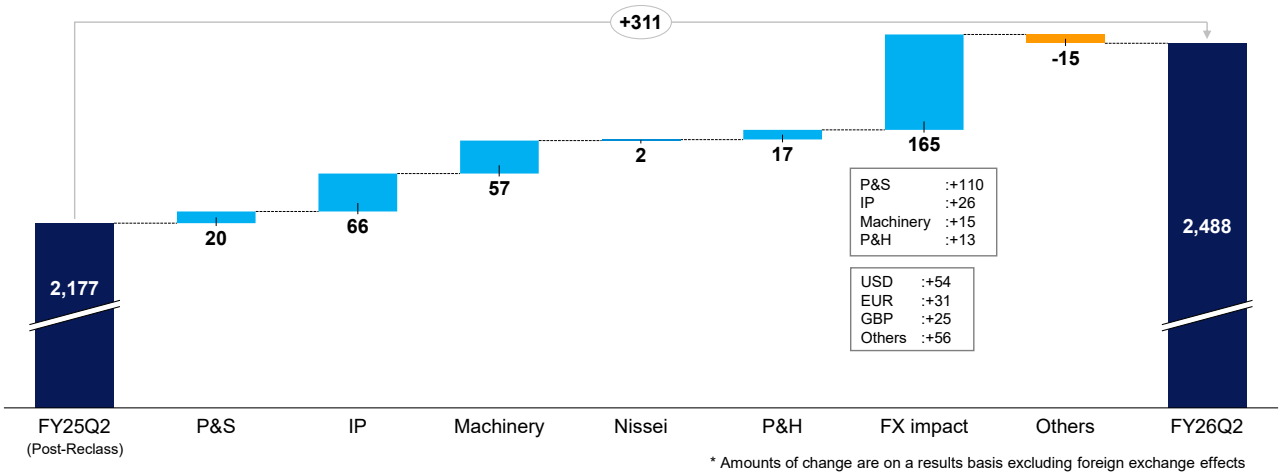
Here is the summary of each business segment.

FY2026 Q2
Main Factors for Changes in Sales Revenue

brother at your side

Each business remained firm, including the addition of MUTOH to the IP business and higher sales of machine tools in the Machinery business.
Sales revenue increased, with positive FX effects also contributing.

(100 Millions of Yen)



* Amounts of change are on a results basis excluding foreign exchange effects

© 2026 Brother Industries, Ltd. All Rights Reserved.

This slide explains the factors behind changes in sales revenue in the second quarter of FY2026.

・P&S (Printing & Solutions)
Sales revenue increased mainly due to the effects of price increases in Communication & Printing Equipment.

・IP (Industrial Printing)
Sales revenue increased as hardware and consumable sales remained firm at Domino, and due to the consolidation of MUTOH as a subsidiary in Printing & Automation.

・Machinery
Sales revenue increased due to higher sales of machine tools.

・Nissei
Sales revenue increased as both gearmotor and gear sales remained firm, including the effects of price increases.

・P&H (Personal & Home)
Sales revenue increased as sales remained firm in each region, mainly in the Americas.

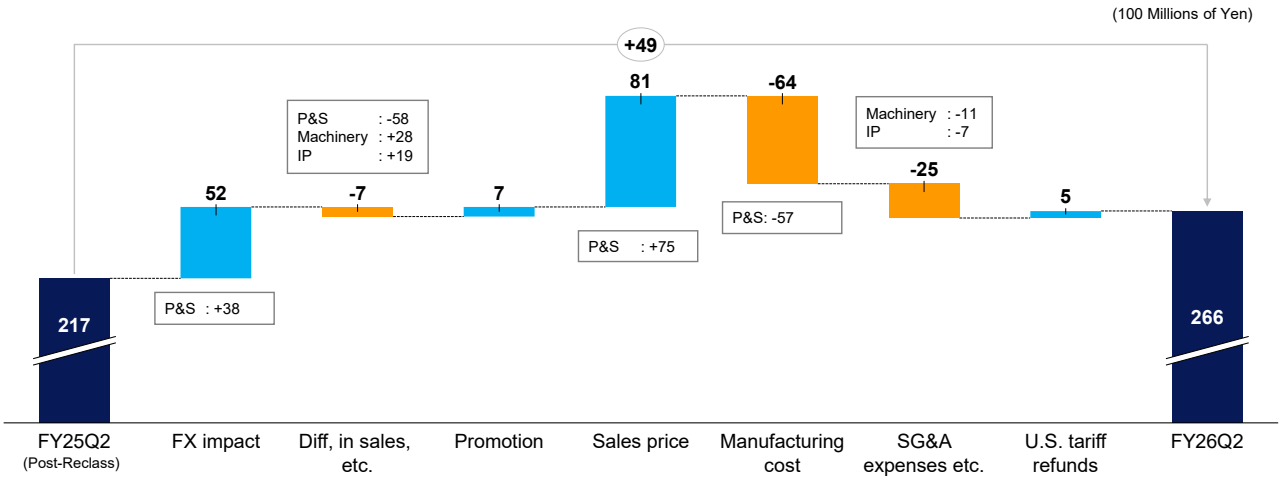
・Other
Sales revenue decreased mainly due to the absence of sales from Standard, the operator of the Karaoke club business and others.

Adding positive FX effects of 16.5 billion yen,
total sales revenue increased by 31.1 billion yen to **248.8** billion yen.

FY2026 Q2
Main Factors for Changes in Business Segment Profit

brother at your side

Business segment profit increased, mainly due to the effects of price adjustments and positive FX effects, despite the impact of soaring parts and materials prices.



© 2026 Brother Industries, Ltd. All Rights Reserved.

This slide explains the factors behind changes in business segment profit.

・FX impact
There were positive FX effects, mainly in the P&S Business.

・Differences in sales, etc.
Higher sales of machine tools in the Machinery Business and at Domino in the IP Business had a positive effect.
On the other hand, consumable sales in the P&S Business were affected by a reactionary decline following advance purchase demand before price increases in Europe.

・Sales price
In the P&S Business, price increases, mainly for consumables, had a positive effect.

・Manufacturing costs
Parts and materials costs increased, mainly in the P&S Business.

・SG&A expenses etc.
SG&A expenses increased, mainly in the IP Business, where MUTOH became a consolidated subsidiary, and in the Machinery Business.

As a result, business segment profit increased by 4.9 billion yen year-on-year to **26.6** billion yen.

Results for FY2026 First Half (Apr.-Sep.)

As of the third quarter of FY2025, the N&C (Network & Contents) business has been classified as discontinued operations. The figures for sales revenue through income before tax exclude discontinued operations, and the figure for net income attributable to owners of the parent company is the total amount of continuing operations and discontinued operations. In the following slides, the results for the same period of the previous fiscal year under the same conditions are restated for comparison purposes.

© 2026 Brother Industries, Ltd. All Rights Reserved.

As of the third quarter of FY2025, the N&C (Network & Contents) business has been classified as discontinued operations.
The figures for sales revenue through income before tax exclude discontinued operations, and the figure for net income attributable to owners of parent company is the total amount of continuing operations and discontinued operations.
In the following slides, the results for the same period of the previous fiscal year under the same conditions are restated for comparison purposes.

Consolidated Results for FY2026 1H

Both sales revenue and profit at all levels reached record highs for the first half.
Profit increased significantly, with the refund of U.S. additional tariffs recorded in business segment profit and the gain on the sales of a portion of Xing shares recorded in net income.

(100 Millions of Yen)

	FY25 1H Post-Reclass	FY26 1H	Change (w/o FX)	Rate of Change (w/o FX)
Sales revenue	4,237	**5,022**	785 (385)	18.5% (9.1%)
Business segment profit	403	**814**	411 (272)	102.1% (67.4%)
Business segment profit ratio	9.5%	**16.2%**		
Other income/expense	-21	**6**	27	-
Operating profit	381	**820**	438	114.9%
Operating profit ratio	9.0%	**16.3%**		
Income before tax	399	**855**	456	114.2%
Net income from continuing operations	279	**632**	353	126.7%
Net income from discontinued operations	4	**83**	79	1975.6%
Net income attributable to owners of the parent company	283	**715**	432	153.0%
USD	146.57	**160.02**	13.45	-
EUR	167.74	**184.39**	16.65	-

- Gain on sale of fixed assets (Q2): +23
- Foreign exchange losses: -44

- Refund of U.S. additional tariffs: +146 (Q1: +141, Q2: +5)

- Related to the sale of a portion of Xing shares (Q1): +83

© 2026 Brother Industries, Ltd. All Rights Reserved.

These are the results for the first half of FY2026.
Both sales revenue and profit at all levels reached record highs for the first half.

Sales revenue increased by 78.5 billion yen year-on-year to **502.2** billion yen, mainly due to higher sales in the P&S, IP, and Machinery Businesses.

Business segment profit, which also benefited from the refund of U.S. additional tariffs, increased by 41.1 billion yen to **81.4** billion yen.
Operating profit increased by 43.8 billion yen to **82.0** billion yen.
Net income attributable to owners of parent company, which includes both continuing and discontinued operations, increased by 43.2 billion yen to **71.5** billion yen, including the gain on the sale of a portion of Xing shares.

Results for FY2026 1H by Business Segment

(100 Millions of Yen)

	Sales revenue			Business segment profit			Operating profit		
	FY25 1H Post-Reclass	**FY26 1H**	Change	FY25 1H Post-Reclass	**FY26 1H**	Change	FY25 1H Post-Reclass	**FY26 1H**	Change
P&S (Printing & Solutions)	2,708	3,112	404	330	618	288	296	618	321
IP (Industrial Printing)	666	852	186	13	55	42	5	58	53
Machinery	384	549	165	31	80	50	31	82	51
Nissei	105	122	17	6	14	8	7	15	8
P&H (Personal & Home)	273	313	40	23	47	24	19	47	28
Other	101	73	-27	0	-2	-2	24	0	-23
Total	**4,237**	**5,022**	**785**	**403**	**814**	**411**	**381**	**820**	**438**

* "Other" for FY2025 First Half includes the revenue of Standard Corp.
* "Other" includes elimination amounts from inter-segment transactions.

・Gain on sale of fixed assets: +23

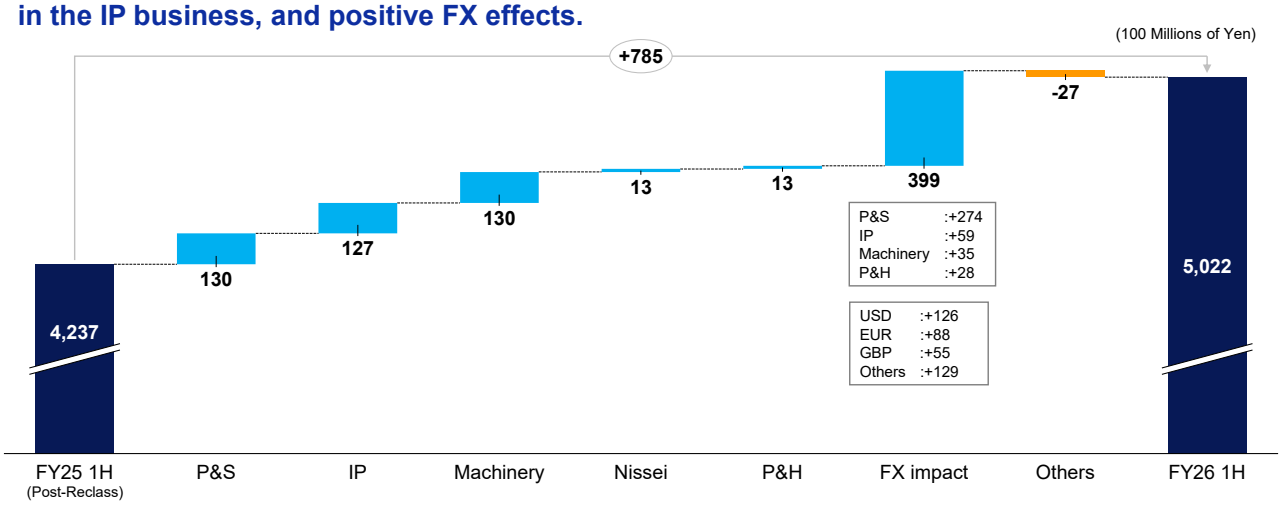
© 2026 Brother Industries, Ltd. All Rights Reserved.

Here is the summary of each business segment.

FY2026 1H
Main Factors for Changes in Sales Revenue

brother at your side

Sales revenue increased significantly due to strong performance in the P&S business and machine tools in the Machinery business, the consolidation of MUTOH as a subsidiary in the IP business, and positive FX effects.



* Amounts of change are on a results basis excluding foreign exchange effects

© 2026 Brother Industries, Ltd. All Rights Reserved.

This slide explains the factors behind changes in sales revenue in the first half of FY2026.

・P&S (Printing & Solutions)
Sales revenue increased as sales of both hardware and consumables remained firm, including the effects of price increases, mainly in Communication & Printing Equipment.

・IP (Industrial Printing)
Sales revenue increased due to the consolidation of MUTOH as a subsidiary in Printing & Automation, as well as firm sales at Domino in each region.

・Machinery
Sales revenue increased due to higher sales of machine tools.

・Nissei
Sales revenue increased as both gearmotor and gear sales remained firm, including the effects of price increases.

・P&H (Personal & Home)
Sales revenue increased as sales remained firm in each region, mainly for mid-range models.

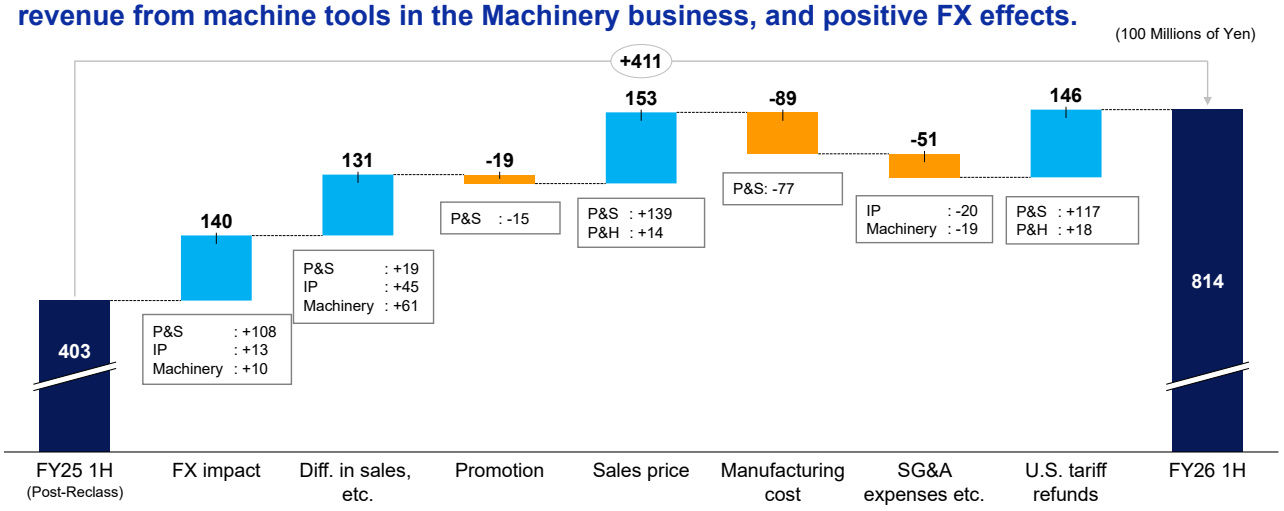
・Other
Sales revenue decreased mainly due to the absence of sales from Standard, the operator of the Karaoke club business and others.

Adding positive FX effects of 39.9 billion yen,
total sales revenue increased by 78.5 billion yen to **502.2** billion yen.

FY2026 1H
Main Factors for Changes in Business Segment Profit

brother at your side

Although affected by soaring parts and materials prices, business segment profit increased significantly due to price adjustments, the refund of U.S. additional tariffs, higher sales revenue from machine tools in the Machinery business, and positive FX effects.



© 2026 Brother Industries, Ltd. All Rights Reserved.

This slide explains the factors behind changes in business segment profit.

・FX impact
There were positive FX effects, mainly in the P&S Business.

・Differences in sales, etc.
Business segment profit increased due to higher sales of machine tools in the Machinery Business, the consolidation effect of MUTOH and higher sales at Domino in the IP Business, and higher sales of consumables in the P&S Business, among other factors.

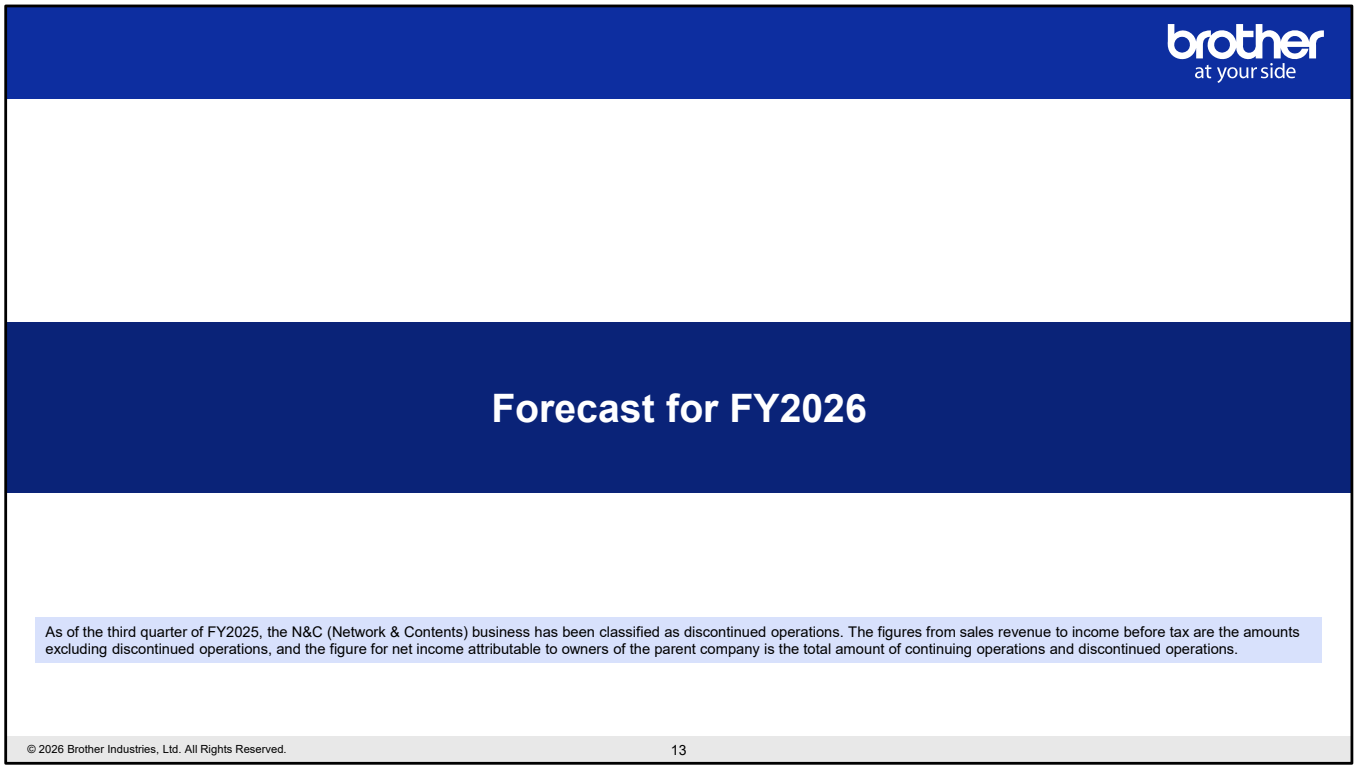
・Sales price
Price increases had a positive effect across businesses, particularly in the P&S Business, where both hardware and consumables contributed.

・Manufacturing costs
Materials costs increased, mainly in the P&S Business.

・SG&A expenses etc.
SG&A expenses increased, mainly in the IP Business, where MUTOH became a consolidated subsidiary, and in the Machinery Business.

・Refund of U.S. additional tariffs
U.S. additional tariffs were refunded across businesses, mainly the P&S Business.

As a result, business segment profit increased by 41.1 billion yen year-on-year to **81.4** billion yen.



As of the third quarter of FY2025, the N&C (Network & Contents) business has been classified as discontinued operations.
The figures for sales revenue through income before tax exclude discontinued operations, and the figure for net income attributable to owners of parent company is the total amount of continuing operations and discontinued operations.

Consolidated Forecast for FY2026

Sales revenue and profits at all levels were revised upward, reflecting the strong second-quarter results, as well as a raised second-half outlook, mainly in machine tools in the Machinery business, and a reassessment of the risks factored into the previous forecast.

(100 Millions of Yen)

	Previous Forecast	FY26 Forecast	Change (w/o FX)	Rate of Change (w/o FX)	FY25 Actual	Change (w/o FX)	Rate of Change (w/o FX)
Sales revenue	9,800	**10,000**	200 (129)	2.0% (1.3%)	**8,935**	1,065 (711)	11.9% (8.0%)
Business segment profit	900	**1,050**	150 (133)	16.7% (14.8%)	**836**	214 (75)	25.6% (9.0%)
Business segment profit ratio	9.2%	**10.5%**			**9.4%**		
Other income/expense	0	**0**	0	-	**-58**	58	-
Operating profit	900	**1,050**	150	16.7%	**779**	271	34.8%
Operating profit ratio	9.2%	**10.5%**			**8.7%**		
Income before tax	945	**1,100**	155	16.4%	**820**	280	34.2%
Net income from continuing operations	692	**797**	105	15.2%	**626**	171	27.3%
Net income from discontinued operations	83	**83**	0	0.0%	**50**	33	64.6%
Net income attribute to parent company	775	**880**	105	13.5%	**676**	203	30.1%
USD	157.26	**157.88**	0.62	-	150.97	6.91	-
EUR	182.09	**182.24**	0.15	-	174.54	7.70	-

• The exchange rates for the forecast period: 1 USD = 155 yen, 1 EUR = 180 yen

© 2026 Brother Industries, Ltd. All Rights Reserved.

This slide shows our full-year forecast for FY2026.

We have revised our forecasts for sales revenue and profits at all levels upward.
This mainly reflects the strong second-quarter results and a raised second-half outlook for machine tools in the Machinery Business.
It also reflects a reduction in the risks that were factored into the previous forecast.

(Comparison with previous forecast)
Sales revenue: increased by 20 billion yen to **1** trillion yen
Business segment profit: increased by 15 billion yen to **105** billion yen
Operating profit: increased by 15 billion yen to **105** billion yen
Net income attributable to owners of parent company: increased by 10.5 billion yen to **88.0** billion yen

Regarding the exchange rates assumed for the forecast period,
There is no change from the previous forecast: 1 USD = 155 yen and 1 EUR = 180 yen.

Preconditions for Forecast for FY2026

No change from the previous forecast in exchange rates, parts and materials prices, the Middle East situation, or U.S. tariff policy. Profit revised upward by 15 billion yen, mainly reflecting higher-than-expected Q2 results and risk reassessment.

Category	Preconditions for Forecast (Positive vs. previous forecast / Negative vs. previous forecast / Flat vs. previous forecast)	Profit impact (vs. original forecast)* Previous forecast	Profit impact (vs. original forecast)* Current forecast
Exchange rate assumptions	**1 USD = 155 yen, 1 EUR = 180 yen** (no change from previous forecast)	-	-
Impacts of soaring parts and materials prices and the situation in the Middle East	Soaring parts and materials prices, mainly for memory and resins, and increased logistics costs are unchanged from the previous forecast Production constraints in the P&S business have still not materialized, and the decline in sales in the Middle East is limited (no change from previous forecast)	-29 billion yen	**-29 billion yen**
Countermeasures, higher-than-expected results, etc.	**Reflects the higher-than-expected Q2 results** and **changes to the second-half outlook** **Promotional expenses increased** to strengthen second-half sales in the P&S business No change in the effects of price adjustments from the previous forecast	+16 billion yen	**+28 billion yen**
Impacts of U.S. tariff policy	The impacts of changes in tariff refund amounts and rates are unchanged from the previous forecast	+19 billion yen	**+19 billion yen**
Overall risks, etc.	**Machine tool production constraint risk eliminated** through countermeasures **The risk of further increases in parts and materials prices** has been **reduced** **Additional costs for next-year profit improvement** and **FX risk newly factored in**	-7 billion yen	**-4 billion yen**
Operating profit forecast		90 billion yen	**105 billion yen**

* The original forecast refers to the Company's internal plan as of March 2026, excluding uncertainties such as the situation in the Middle East, a significant increase in parts and materials prices, and U.S. tariff policies.

© 2026 Brother Industries, Ltd. All Rights Reserved.

These are the preconditions for the forecast for FY2026.

・Exchange rates

The exchange rates for the forecast period are 1 USD = 155 yen and 1 EUR = 180 yen, unchanged from the previous forecast.

・Impacts of soaring parts and materials prices and the situation in the Middle East

The soaring prices of parts and materials, mainly memory and resins, and the increase in logistics costs are unchanged from the previous forecast.
The production constraints in the P&S Business that we assumed at the beginning of the fiscal year are not expected to materialize, as in the previous forecast.
The decline in sales in the Middle East region is also expected to remain limited, unchanged from the previous forecast.

・Countermeasures, higher-than-expected results, etc.

We have reflected the higher-than-expected results for the second quarter, and changes in the outlook such as the raised second-half forecast for machine tools.
On the other hand, we have also factored in an increase in promotional expenses to strengthen second-half sales in the P&S Business.
There is no change from the previous forecast in the effects of price increases.

・Impacts of U.S. tariff policy

There is no change from the previous forecast in the impacts of changes in the tariff refund amounts and tariff rates.

・Overall risks

The production constraint risk in machine tools that was factored into the previous forecast has been eliminated through countermeasures, and the risk of further increases in parts and materials prices is expected to be reduced.
On the other hand, we have newly factored in additional costs for improving profitability next fiscal year, FX risk, and others as overall risks.

As a result, we have revised our operating profit forecast upward from 90.0 billion yen to **105.0** billion yen.

Forecast for FY2026 by Business Segment

(100 Millions of Yen)

	Sales revenue			Business segment profit			Operating profit		
	Previous Forecast	FY26 Forecast	Change	Previous Forecast	FY26 Forecast	Change	Previous Forecast	FY26 Forecast	Change
P&S (Printing & Solutions)	6,069	6,168	99	730	800	70	730	805	75
IP (Industrial Printing)	1,683	1,675	-9	45	58	13	45	47	2
Machinery	1,010	1,110	100	110	129	19	110	129	19
Nissei	242	247	4	15	20	5	15	21	6
P&H (Personal & Home)	648	656	8	71	83	11	71	83	12
Other	148	145	-3	-72	-40	31	-72	-36	35
Total	**9,800**	**10,000**	**200**	**900**	**1,050**	**150**	**900**	**1,050**	**150**

* "Other" includes elimination amounts from inter-segment transactions.

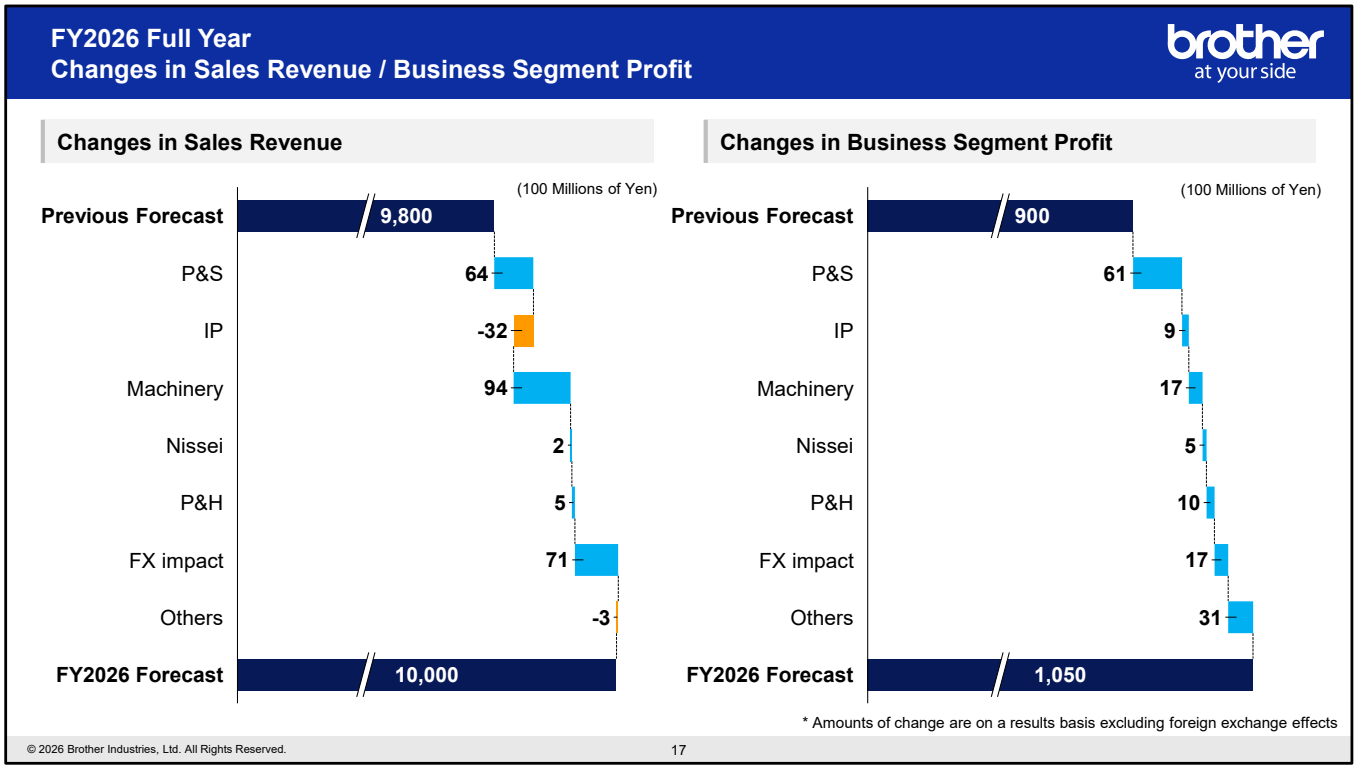
・Overall risks:
- Further increases in parts and materials prices
- Production constraints risk in machine tools

・Overall risks:
- Additional expenses to improve profitability next fiscal year
- FX risk
- Further increases in parts and materials prices

© 2026 Brother Industries, Ltd. All Rights Reserved.

16

These are the business segment forecasts for FY2026.



These are the changes from the previous forecast for the full year. The main revisions are as follows.

・**P&S (Printing & Solutions)**
We have revised both sales revenue and profit upward, mainly reflecting the higher-than-expected results in the second quarter.

・**IP (Industrial Printing)**
We have revised sales revenue downward, mainly by lowering the second-half outlook for Printing & Automation. We have revised profit upward, mainly reflecting the higher-than-expected results in the second quarter.

・**Machinery**
We have revised both sales revenue and profit upward, mainly by raising the second-half outlook for machine tools.

・**Other**
We have reassessed the overall risks factored into the previous forecast.

Adding positive FX effects, we have raised our full-year outlook for sales revenue and business segment profit.

Financial Position / Capital Expenditure, Depreciation and Amortization / R&D Expenses

© 2026 Brother Industries, Ltd. All Rights Reserved.

Financial Position

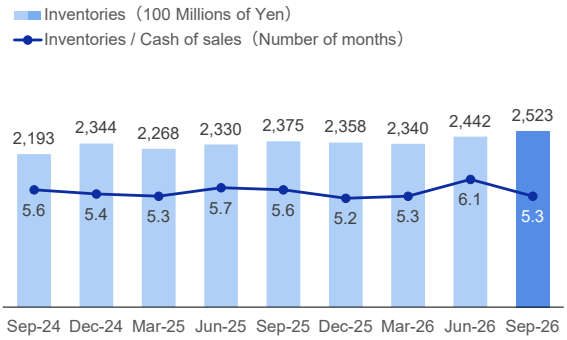
Statements of Financial Position: Main Items

(100 Millions of Yen)

	End of Mar 26	End of Sep 26	Change
Current assets	6,474	**6,776**	302
Cash&Cash equivalents	1,977	**2,381**	404
Inventories	2,340	**2,523**	183
Non-current assets	3,714	**3,717**	3
Total liabilities	2,515	**2,446**	-68
Interest-bearing debt	10	**7**	-3
Shareholders' equity	7,633	**8,046**	413
Total assets	10,188	**10,493**	304

	End of Mar 26	End of Sep 26	Change
Net cash	1,967	**2,374**	407
Shareholders' equity ratio	74.9%	**76.7%**	1.8%
ROE	9.3%	**-**	-

Inventory



* Inventory turnover months = Inventories ÷ (average monthly cost of sales)

© 2026 Brother Industries, Ltd. All Rights Reserved.

Assets increased due to FX effects and higher profits.

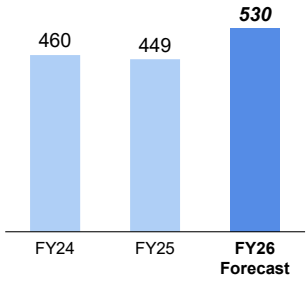
Inventories also increased compared to the end of June 2026.
Inventory turnover months decreased compared to the end of June 2026, when the level had been high due to the effect of the refund of U.S. additional tariffs.

Capital Expenditure, Depreciation and Amortization/ R&D Expenses

brother at your side

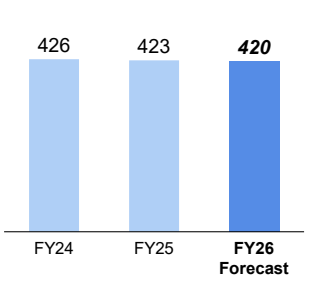
Capital Expenditure

(100 Millions of Yen)



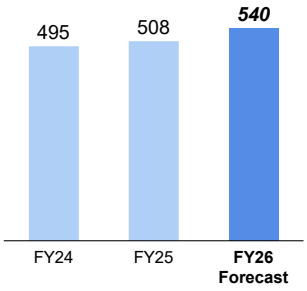
Depreciation & Amortization

(100 Millions of Yen)



R&D Expenses

(100 Millions of Yen)



Breakdown by business (CapEx) (100 Millions of Yen)

	FY24	FY25	FY26 Fct
Industrial area	83	81	145
Consumer area & Others	376	368	385
Total	460	449	530

Breakdown by business (R&D) (100 Millions of Yen)

	FY24	FY25	FY26 Fct
Industrial area	148	179	183
Consumer area & Others	347	330	357
Total	495	508	540

* The industrial area combines the Machinery, Industrial Printing (Domino for FY24), and Nissei businesses

Regarding the results for FY2024 and FY2025, capital expenditures, depreciation, and R&D expenses include those from discontinued operations. For FY2026, capital expenditures, depreciation, and R&D expenses exclude those from discontinued operations.

© 2026 Brother Industries, Ltd. All Rights Reserved.

There is no change from the previous announcement regarding capital expenditure, depreciation, and R&D expenses for FY2026.

*Note on discontinued operations
Figures for capital expenditure, depreciation, and R&D expenses for FY2024 and FY2025 include discontinued operation. The forecast for FY2026 does not include discontinued operation.

Shareholder Returns

© 2026 Brother Industries, Ltd. All Rights Reserved.

Shareholder Returns | Dividend

Raise dividend level, based on the basic policy of shareholder returns.
Annual dividend of 120 yen per share planned (a 20 yen increase from the previous fiscal year), with interim and year-end dividends of 60 yen per share each.

CS B2027 Shareholder Return Policy

Basic policy **Implement stable and continuous shareholder returns**

Dividend

- Minimum annual dividend of **100 yen** per share.
- Target **dividend payout ratio of 40%**.

Repurchase of our own shares

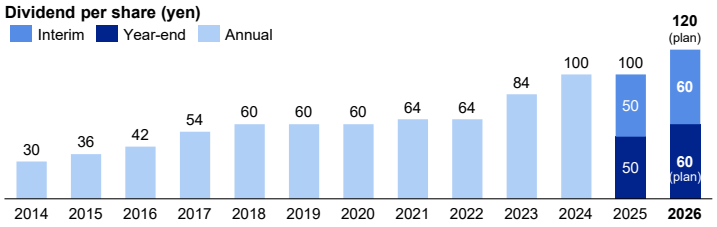
- Plan to **repurchase a total of 60 billion yen (3-year total)** of our own shares during the CS B2027 period.

Additional shareholder returns

- **Consider additional shareholder returns depending on factors such as business performance.**
  (increase in dividend level and flexible repurchase of our own shares additionally.)

Dividend

- Interim dividend : **60 yen** per share
  (a 10 yen increase from the previous fiscal year)
- Year-end dividend : **60 yen** per share
  (a 10 yen increase from the previous fiscal year) (planned)
- Annual dividend : **120 yen** per share
  (a 20 yen increase from the previous fiscal year) (planned)



© 2026 Brother Industries, Ltd. All Rights Reserved.

Regarding shareholder returns.

Under our medium-term business strategy, CS B2027, while making growth investments, we have set a minimum annual dividend of 100 yen per share and aim for a dividend payout ratio of 40%. In addition, to improve capital efficiency and execute a flexible capital policy, we plan to repurchase a total of 60 billion yen of our own shares during the CS B2027 period. Furthermore, we will consider additional shareholder returns depending on factors such as business performance.

Based on this policy, we plan to pay interim and year-end dividends of 60 yen per share each for FY2026, a 10 yen increase from the previous fiscal year (previous forecast: 50 yen). The annual dividend is planned to be 120 yen per share, a 20 yen increase from the previous fiscal year (previous forecast: 100 yen).

Regarding the repurchase of our own shares, we completed the repurchase of approximately 20 billion yen in total during the period from May 12, 2025 to April 30, 2026. In addition, we are currently repurchasing up to 20 billion yen during the period from May 11, 2026 to April 30, 2027.

Business Segment Information

© 2026 Brother Industries, Ltd. All Rights Reserved.

Printing & Solutions
Sales Revenue & Profit

brother at your side

(100Millions of Yen)

	25Q2	26Q2	Change (w/o FX)	Change (w FX)	FY25 Actual	FY26 Prev. Fct.	FY26 Forecast	Change vs LY (w/o FX)	Change vs LY (w FX)
Sales revenue	**1,385**	**1,515**	**1.5%**	**9.4%**	**5,706**	**6,069**	**6,168**	**3.6%**	**8.1%**
Communications & printing equipment	**1,207**	**1,325**	**1.8%**	**9.7%**	**4,983**	**5,297**	**5,391**	**3.7%**	**8.2%**
Americas	471	556	8.5%	18.0%	1,923	2,129	2,196	8.6%	14.2%
Europe	383	379	-7.5%	-0.9%	1,621	1,655	1,665	-1.2%	2.7%
Asia & others	247	283	5.5%	14.4%	1,002	1,074	1,088	3.9%	8.6%
Japan (incl. OEM)	106	107	-2.8%	0.5%	438	438	442	-0.8%	1.0%
Labeling	**178**	**191**	**-0.9%**	**6.8%**	**722**	**772**	**777**	**3.1%**	**7.6%**
Americas	84	88	-3.6%	4.8%	323	350	353	4.3%	9.4%
Europe	54	57	-2.5%	4.4%	232	243	242	1.0%	4.7%
Asia & others	28	33	7.8%	18.4%	115	125	125	3.4%	9.4%
Japan	12	13	-	5.2%	53	54	56	-	4.8%
Business segment profit	**178**	**184**	**-**	**3.1%**	**664**	**730**	**800**	**-**	**20.4%**
Operating profit	**169**	**185**	**-**	**9.8%**	**581**	**730**	**805**	**-**	**38.6%**

Industrial/Consumer

Communication & Printing Equipment, Home & Office labeling — Consumer

Commercial & Industrial Labeling — Industrial

Positioning in CS B2027

Communication & Printing Equipment, Home & Office labeling — Core business

Commercial & Industrial Labeling — Growth business

Main Products and Services

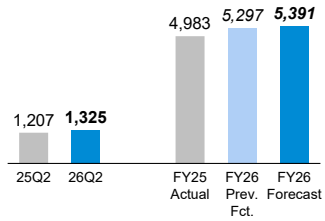

Laser All-in-One


Inkjet All-in-One


Label printer

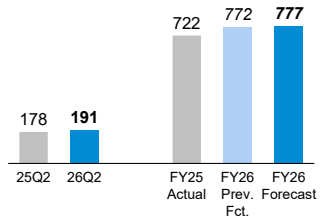
Sales Revenue

Communication & Printing Equipment



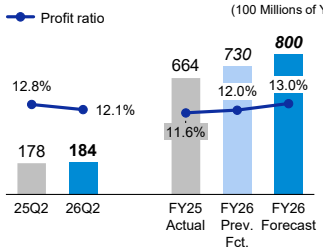
Labeling

(100 Millions of Yen)



Business Segment Profit

(100 Millions of Yen)



© 2026 Brother Industries, Ltd. All Rights Reserved.

24

This slide describes the results for the second quarter of FY2026.

Sales revenue for the P&S Business was **151.5** billion yen.
Sales revenue increased by 1.5% in local currency, and by 9.4% including FX effects.

・Communication & Printing Equipment

Sales revenue was **132.5** billion yen.
Sales revenue increased by 1.8% in local currency, and by 9.7% including FX effects.
Sales revenue increased due to firm sales of hardware and consumables, mainly in the Americas, as well as positive FX effects.
Details are provided on the next page.

・Labeling

Sales revenue was **19.1** billion yen.
Sales revenue decreased by 0.9% in local currency, but increased by 6.8% including FX effects.
Although sales of Home & Office labeling decreased, Commercial & Industrial Labeling remained firm for both hardware and consumables, and together with positive FX effects, sales revenue increased.

Business segment profit was **18.4** billion yen.
Business segment profit increased due to the effects of price increases and positive FX effects, among other factors, despite higher parts and materials costs.

Sales Revenue Growth Rate / Consumable Ratio / Growth Rate of Hardware

		24Q1	24Q2	24Q3	24Q4	25Q1	25Q2	25Q3	25Q4	26Q1	26Q2	26Q3	26Q4	FY24	FY25
Sales revenue growth rate (YoY)															
Laser															
JPY	Hardware	-5%	2%	-1%	1%	1%	5%	6%	8%	19%	12%	-	-	-1%	5%
	Consumable	11%	14%	14%	-2%	-3%	3%	0%	18%	29%	10%	-	-	9%	4%
LC	Hardware	-12%	2%	0%	1%	9%	5%	1%	1%	6%	3%	-	-	-2%	4%
	Consumable	0%	12%	12%	-2%	3%	2%	-4%	8%	16%	2%	-	-	5%	2%
Inkjet															
JPY	Hardware	18%	12%	17%	14%	4%	13%	13%	3%	4%	11%	-	-	15%	8%
	Consumable	-1%	6%	11%	-2%	-4%	9%	5%	21%	25%	4%	-	-	3%	8%
LC	Hardware	10%	14%	18%	16%	12%	13%	9%	-3% *	-6%	4%	-	-	15%	8%
	Consumable	-9%	4%	10%	-2%	1%	8%	1%	12%	14%	-2%	-	-	1%	5%
Cosumable ratio		55%	55%	56%	55%	54%	54%	55%	58%	58%	54%	-	-	55%	55%
Growth rate of hardware (Units/YoY)															
Laser		-13%	-2%	-6%	1%	5%	5%	1%	-2%	5%	0%	-	-	-5%	2%
Inkjet		13%	14%	17%	11%	9%	10%	6%	8%	-4%	4%	-	-	14%	8%

*The inkjet hardware sales for Q4 FY2025 (on a local currency basis) reflect adjustments to the IFRS sales deduction amounts at overseas sales subsidiaries made in Q2 and Q3 FY2025.

© 2026 Brother Industries, Ltd. All Rights Reserved.

This slide shows the sales growth rates of major products in the second quarter (local currency basis, year-on-year comparison).

The laser sales growth rates were positive 3% for hardware and positive 2% for consumables.
The inkjet sales growth rates were positive 4% for hardware and negative 2% for consumables.

・Hardware
For both laser and inkjet, sales decreased in Europe and China,
but sales were strong mainly in the U.S., including the effects of price increases, resulting in higher sales revenue.

・Consumables
For both laser and inkjet, there was a reactionary decline following advance purchase demand before price increases in Europe, while price increases had a positive effect.

Industrial Printing
Sales Revenue & Profit

brother at your side

(100Millions of Yen)

	25Q2	26Q2	Change (w/o FX)	Change (w FX)	FY25 Actual	FY26 Prev. Fct.	FY26 Forecast	Change vs LY (w/o FX)	Change vs LY (w FX)
Sales revenue	**343**	**435**	**19.1%**	**26.8%**	**1,393**	**1,683**	**1,675**	**17.8%**	**20.2%**
Domino	**306**	**357**	**9.3%**	**16.9%**	**1,253**	**1,316**	**1,343**	**5.0%**	**7.1%**
Americas	86	97	8.7%	13.2%	341	353	356	5.5%	4.7%
Europe	125	157	10.7%	26.0%	528	572	596	6.1%	13.1%
Asia & others	81	90	10.2%	10.6%	334	337	339	3.7%	1.5%
Japan	14	13	-	-5.2%	51	54	51	-	-0.7%
Printing & automation	**37**	**77**	**99.5%**	**106.9%**	**140**	**367**	**332**	**132.8%**	**137.6%**
Americas	18	25	33.2%	41.0%	65	126	112	67.3%	72.1%
Europe	9	23	154.3%	160.4%	33	108	97	192.4%	197.1%
Asia & others	7	8	8.7%	20.8%	26	35	33	16.6%	24.5%
Japan	4	21	-	433.8%	16	98	90	-	476.6%
Business segment profit	**4**	**23**	**-**	**549.1%**	**29**	**45**	**58**	**-**	**99.3%**
Operating profit	**-1**	**29**	**-**	**-**	**-17**	**45**	**47**	**-**	**-**

Industrial/Consumer

Industrial

Positioning in CS B2027

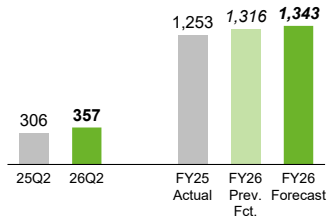
Growth business

Main Products and Services



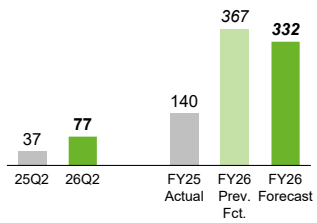
Sales Revenue

Domino



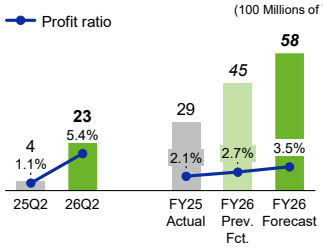
Printing & Automation

(100 Millions of Yen)



Business Segment Profit

(100 Millions of Yen)



© 2026 Brother Industries, Ltd. All Rights Reserved.

26

Sales revenue for the IP Business was **43.5** billion yen.
Sales revenue increased by 19.1% in local currency, and by 26.8% including FX effects.

・Domino

Sales revenue was **35.7** billion yen.
Sales revenue increased by 9.3% in local currency, and by 16.9% including FX effects.
Sales revenue increased due to firm sales of both hardware and consumables in C&M and DP, as well as positive FX effects.

・Printing & Automation

Sales revenue was **7.7** billion yen.
Sales revenue increased by 99.5% in local currency, and by 106.9% including FX effects.
Sales revenue increased significantly, mainly due to the addition of MUTOH.

Business segment profit was **2.3** billion yen.
Business segment profit increased significantly due to higher sales at Domino and the refund of U.S. additional tariffs, as well as positive FX effects.

Machinery
Sales Revenue & Profit

(100Millions of Yen)

	25Q2	26Q2	Change (w/o FX)	Change (w FX)	FY25 Actual	FY26 Prev. Fct.	FY26 Forecast	Change vs LY (w/o FX)	Change vs LY (w FX)
Sales revenue	**203**	**275**	**27.9%**	**35.2%**	**830**	**1,010**	**1,110**	**29.9%**	**33.8%**
Machine tools	**157**	**229**	**38.6%**	**45.5%**	**643**	**800**	**910**	**38.0%**	**41.5%**
Americas	7	15	-	117.9%	39	-	68	-	71.5%
Europe	8	12	-	46.8%	31	-	51	-	63.0%
Asia & others	118	172	-	45.3%	466	-	660	-	41.6%
Japan	25	31	-	26.1%	106	-	131	-	23.7%
Industrial sewing machines	**46**	**46**	**-8.9%**	**-0.3%**	**187**	**210**	**200**	**1.8%**	**7.1%**
Americas	4	4	-2.0%	6.3%	14	-	13	-17.7%	-12.8%
Europe	4	9	88.9%	102.4%	24	-	39	56.2%	62.0%
Asia & others	37	32	-21.8%	-13.5%	144	-	146	-4.4%	1.0%
Japan	1	1	-	33.5%	4	-	3	-	-30.4%
Business segment profit	**18**	**36**	**-**	**106.8%**	**67**	**110**	**129**	**-**	**92.9%**
Operating profit	**17**	**36**	**-**	**112.7%**	**67**	**110**	**129**	**-**	**94.1%**

Industrial/Consumer

Industrial

Positioning in CS B2027

Machine tool — Growth business

Industrial Sewing Machines — Profitability transformation business

Main Products and Services

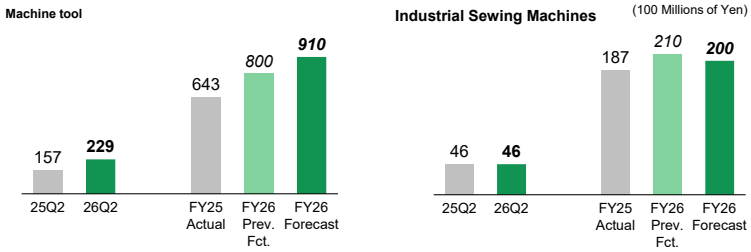


Machine tool

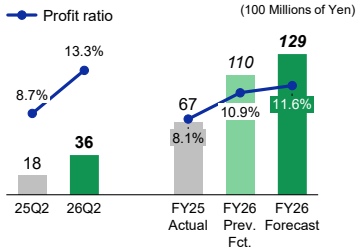


Industrial Sewing Machines

Sales Revenue



Business Segment Profit



© 2026 Brother Industries, Ltd. All Rights Reserved.

27

Sales revenue for the Machinery Business was **27.5** billion yen.
Sales revenue increased by 27.9% in local currency, and by 35.2% including FX effects.

・Machine tools

Sales revenue was **22.9** billion yen.
Sales revenue increased by 38.6% in local currency, and by 45.5% including FX effects.
Sales revenue increased significantly as capital investment demand expanded in the general machinery market, including parts processing related to semiconductors and AI data centers, mainly in China and Asia.

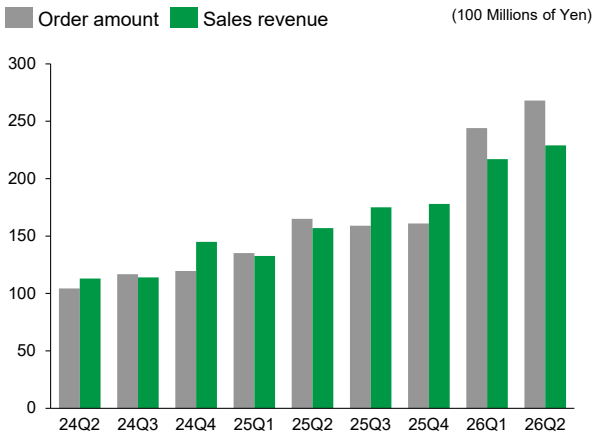
・Industrial sewing machines

Sales revenue was **4.6** billion yen.
Sales revenue decreased by 8.9% in local currency, and by 0.3% including FX effects.
Despite the contribution of Konrad Busche (Germany) and positive FX effects, capital investment demand for apparel in Asia remained weak due to the Middle East situation, and sales revenue was on par with the same period of the previous year.

Business segment profit was **3.6** billion yen.
Business segment profit increased significantly due to higher sales in machine tools.

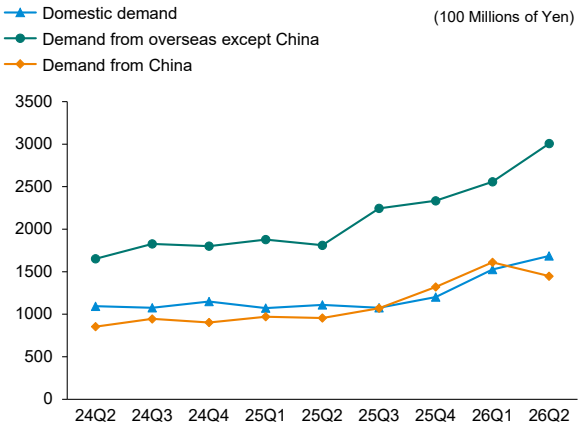
Machinery (Machine Tools)
Order Trends

Trends in order amount and sales revenue



* Total amount of domestic and overseas orders for hardware products
Overseas orders are converted into yen using the exchange rate for each quarter

(Reference) Machine tool statistics of the Japan Machine Tool Builders' Association



* Source: Major machine tool statistics of the Japan Machine Tool Builders' Association

© 2026 Brother Industries, Ltd. All Rights Reserved.

This page shows quarterly sales revenue and order amounts for machine tools.
The order amount is the total value of orders for main units, including both domestic and overseas orders.

Capital investment demand expanded in the general machinery market, including parts processing related to semiconductors and AI data centers, mainly in China and Asia, and both order amount and sales revenue increased.

Nissei
Sales Revenue & Profit

(100Millions of Yen)

	25Q2	26Q2	Change (w/o FX)	Change (w FX)	FY25 Actual	FY26 Prev. Fct.	FY26 Forecast	Change vs LY (w/o FX)	Change vs LY (w FX)
Sales revenue	**55**	**59**	**3.7%**	**6.8%**	**214**	**242**	**247**	**12.9%**	**15.0%**
Americas	12	10	-19.0%	-12.3%	38	43	44	8.2%	13.5%
Europe	-	-	-	-	-	-	-	-	-
Asia & others	7	9	21.8%	34.9%	27	32	35	17.3%	26.3%
Japan	36	39	-	7.8%	149	167	168	-	13.4%
Business segment profit	**4**	**6**	**-**	**28.9%**	**10**	**15**	**20**	**-**	**111.8%**
Operating profit	**4**	**6**	**-**	**38.2%**	**10**	**15**	**21**	**-**	**108.4%**

Industrial/Consumer

Industrial

Positioning in CS B2027

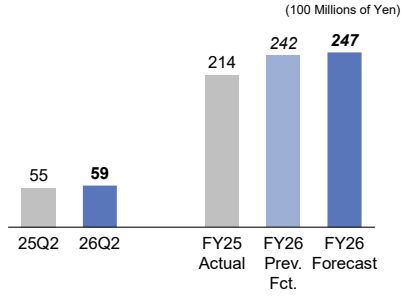
Profit-driven business

Main Products and Services

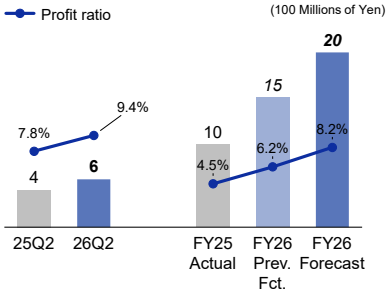


Gearmotor | High stiffness reducer | Gear

Sales Revenue



Business Segment Profit



© 2026 Brother Industries, Ltd. All Rights Reserved.

29

Sales revenue for the Nissei Business was **5.9** billion yen.
Sales revenue increased by 3.7% in local currency, and by 6.8% including FX effects.
Sales revenue increased as both gearmotor and gear sales remained firm, including the effects of price increases, as well as positive FX effects.

Business segment profit was **0.6** billion yen.
Business segment profit increased due to higher sales, including the effects of price increases, among other factors.

Personal & Home
Sales Revenue & Profit

(100Millions of Yen)

	25Q2	26Q2	Change (w/o FX)	Change (w FX)	FY25 Actual	FY26 Prev. Fct.	FY26 Forecast	Change vs LY (w/o FX)	Change vs LY (w FX)
Sales revenue	**140**	**169**	**12.0%**	**21.0%**	**610**	**648**	**656**	**3.2%**	**7.6%**
Americas	83	100	11.4%	21.3%	351	371	374	1.5%	6.3%
Europe	35	39	4.5%	11.7%	155	168	163	1.6%	5.4%
Asia & others	15	20	22.9%	35.6%	69	71	77	5.7%	11.8%
Japan	8	10	-	30.3%	34	38	42	-	21.7%
Business segment profit	**14**	**20**	**-**	**43.9%**	**66**	**71**	**83**	**-**	**25.3%**
Operating profit	**13**	**20**	**-**	**53.7%**	**60**	**71**	**83**	**-**	**39.1%**

Industrial/Consumer

Consumer

Positioning in CS B2027

Profit-driven business

Main Products and Services

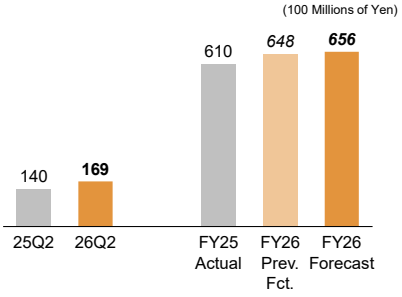


Home sewing machine

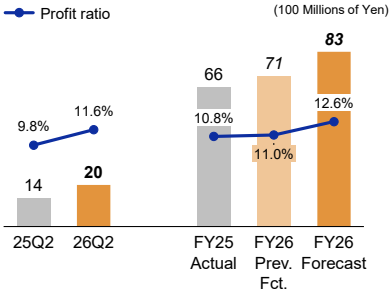


Home cutting machine

Sales Revenue



Business Segment Profit



© 2026 Brother Industries, Ltd. All Rights Reserved.

30

Sales revenue for the P&H Business was **16.9** billion yen.
Sales revenue increased by 12.0% in local currency, and by 21.0% including FX effects.
Sales revenue increased significantly due to higher sales of entry-level and mid-range models, as well as the effects of price increases and positive FX effects.

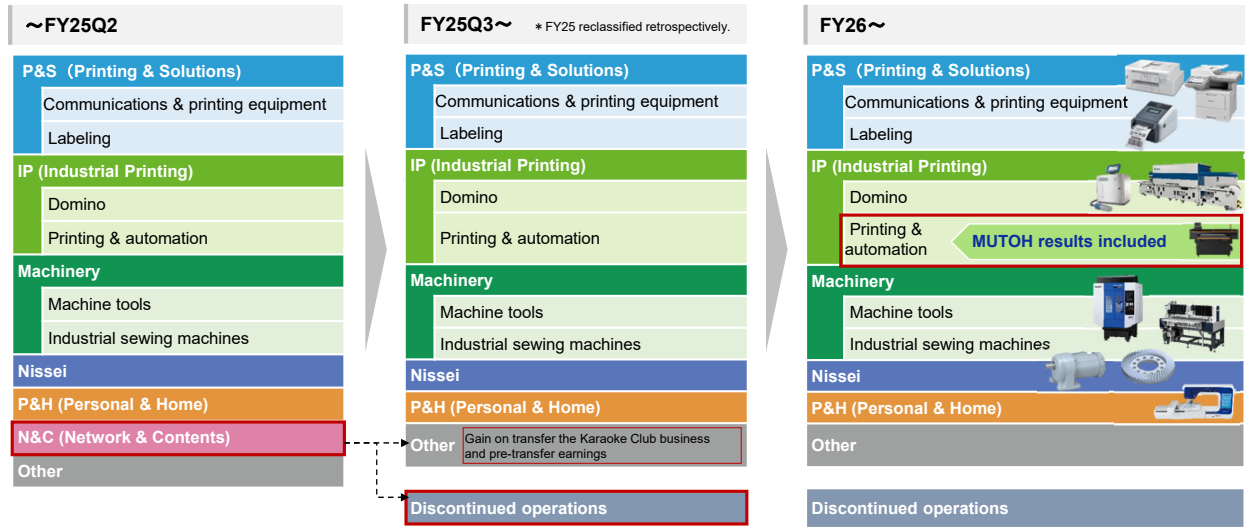
Business segment profit was **2.0** billion yen.
Business segment profit increased significantly due to higher sales, including the effects of price increases, and positive FX effects.

Reference

© 2026 Brother Industries, Ltd. All Rights Reserved.

Reference: Changes in Disclosed Segments

As of the third quarter of FY2025, the N&C (Network & Contents) business has been classified as discontinued operations. From FY2026, results from MUTOH will be included in the Printing & Automation segment of the IP Business for disclosure purposes.



*Sub-businesses within P&S, IP and Machinery businesses disclose sales revenue only.

© 2026 Brother Industries, Ltd. All Rights Reserved.

As of the third quarter of FY2025, the N&C business has been classified as discontinued operations.
Accordingly, sales revenue through income before tax are presented as the amounts for continuing operations, excluding discontinued operations,
while net income and net income attributable to owners of parent company are disclosed as the total of continuing operations and discontinued operations.
The FY2025 figures have been retrospectively reclassified from the beginning of the fiscal year.

In addition, from FY2026, the results of MUTOH are included in Printing & Automation within the IP Business.

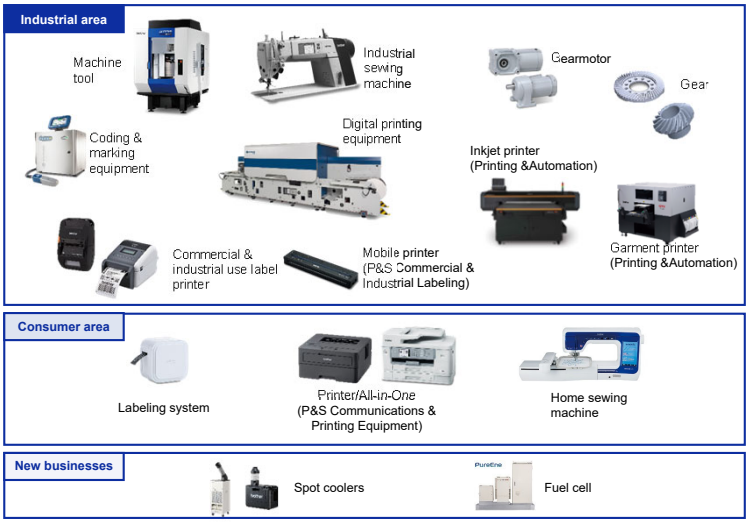
The business categories are
the P&S Business, the IP Business, the Machinery Business, the Nissei Business, the P&H Business, and the Other business.

Reference: Brother Group's business areas

Business areas

	Business Name	Sub-segments
Industrial area	Machinery	Industrial Equipment
		Industrial Sewing Machines
	Nissei	
	IP (Industrial Printing)	Domino
		Printing & Automation
	P&S (Printing & Solutions)	Commercial & Industrial Labeling
Consumer area		Home & Office Labeling
		Communications & Printing Equipment
	P&H (Personal & Home)	
	New businesses	

Product / Service portfolio



© 2026 Brother Industries, Ltd. All Rights Reserved.


brother
at your side